



Corporate Presentation
May 2026



Bizim Toptan at a Glance



Subsidiaries and Sales Channels



Financial Results



Appendix



Bizim Toptan at a Glance



Bizim Toptan at a Glance



Turkey's largest cash & carry company based on number of stores and geographic reach



The only listed company in the Borsa Istanbul with the focus of out-of-home consumption market



Diversified customer base & Diversified sales methods



Strong CRM Capabilities



168 Bizim Toptan stores, 2279 SEÇ stores, 14 depots in total using by Bizim Toptan & g2m



Debt Free Balance Sheet & No F/X Exposure



TL 39.4 billion sales revenue as of 2025



Employment of 2,013 people both white-collar and blue-collar as of 1Q2026

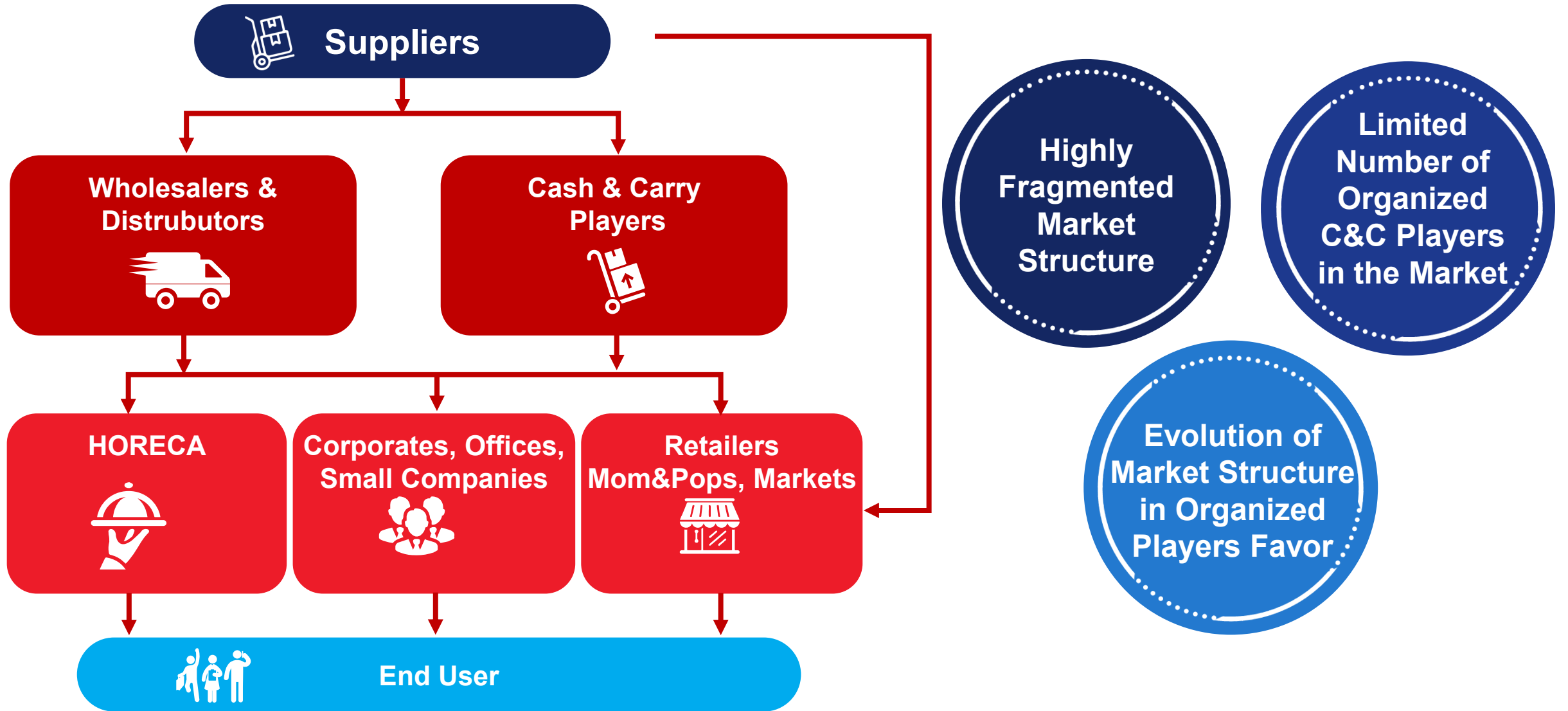


Strong Shareholder Structure:
66,6% Yıldız Holding; 33,4% Public



In BIST Sustainability Index since 2020

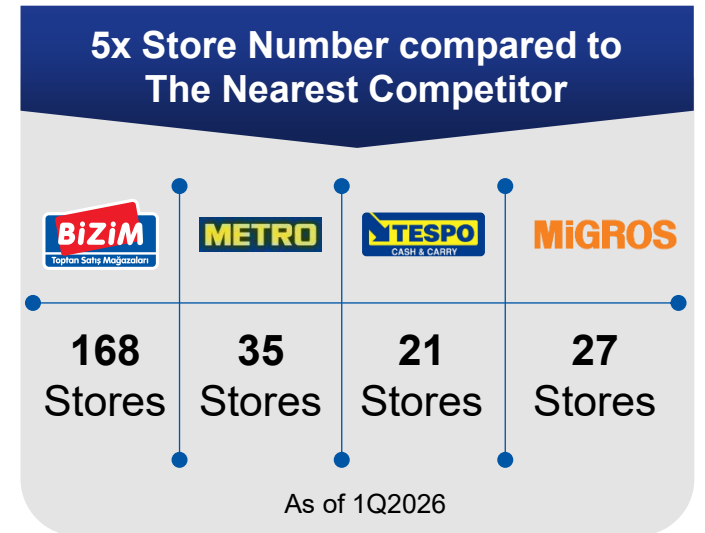
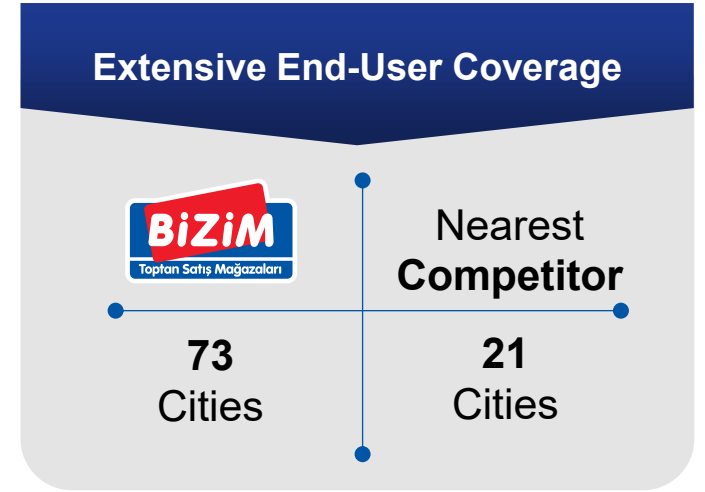
Turkish FMCG Wholesale Market



The Leading Cash & Carry Company in Turkey



■ Cities where Current Stores Exist



Why Bizim Toptan?

Strong Growth Opportunity



Wholesale Market Consolidation



Suppliers' Increasing Demand for Larger Network and End - User Coverage



Largest out of home consumption market coverage with the consolidation of G2MEksper



Increasing PL & Exclusive Products Penetration: Opportunity for Individual, Out-of-Home Consumption Market Customers and SEÇ Market Customers



One-stop Shopping, Reasonable Prices with Payment Facilities



Membership Format: Ability to Track Customer Behavior & Address All Customer Types



Not only a Store Format but Also a Multi-Channel Sales Model including digital platforms

Main Features of Proven Business Model



- Price leadership and convenience
- **Diversified and tailored product portfolio for answering different needs**



- c. 8.000 SKUs regionally tailored
- **PL& Exclusive product portfolio**



- **Multi-channel store formats**
- Ability of being flexible in store opening and relocation decisions
- Click & Collect & Bizim Gross Stores & g2m & SEÇ



- **Strong CRM capabilities**
- **Tailor-made campaigns for customer groups**



- Negative working capital
- Low opex /capex
- Self financed
- **No F/X Exposure**



~8.000 SKUs
Regionally Tailored



Average of
3.500 SKUs
Per Store



Competitive
Pricing



Private Label
and Exclusive
Products

Product Portfolio Including National & International Brands



Strong PL & Exclusive Products

- Bizim Toptan: 30 Own Brands & +550 SKUs.
- g2m: 6 Own Brands 200 SKUs & 6 Exclusive Brands +60 SKUs
- In total more than 1,2 million customer purchased Bizim Toptan Group's PL products



Customer Base - To Whom are We Selling

Traditional Customers

Big Wholesalers:

Trade oriented; commodity product buyers; large basket sizes and significant discounts

Distributor Wholesalers:

Distribute products to the traditional channel customers; well-balanced basket; higher profitability margins than Big Wholesalers.

Mom & pop shops, markets and supermarkets

which composed the unorganized part of the retail market.

SEÇ – Franchising System*

Symbol group platform of **Bizim Toptan** in order to increase penetration in traditional channel

Out of Home Consumption Customer

Hotels, restaurants and cafes (HORECA)

by constituting the main part of the out-of-home consumption market

Pharmacies, law firms, construction companies, accounting offices, public institutions which are also part of the out-of home consumption market.

Individual Customers

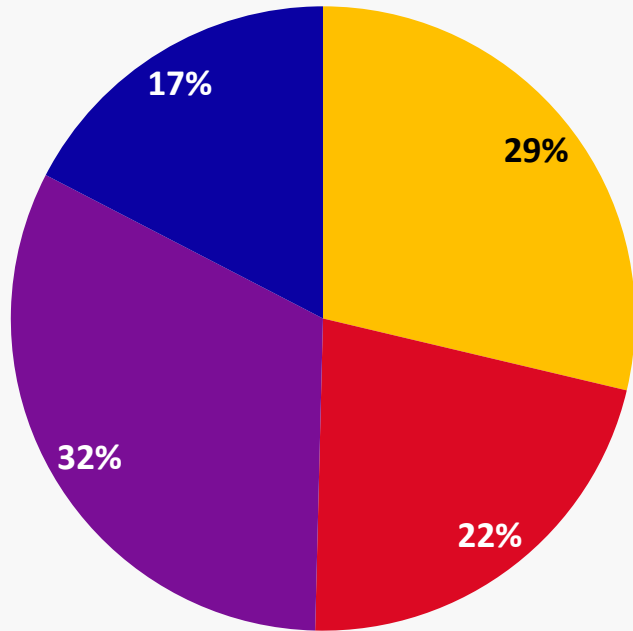
Individuals

Who mainly prefer to purchase in bulk amounts and Bizim Gross customers

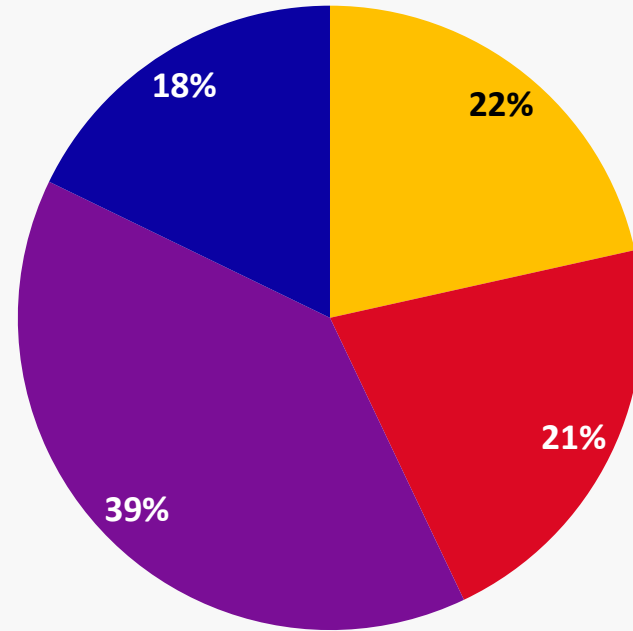
(*) Detailed information about SEÇ – franchising system- is presented in next chapter

Multi-channel sales model

1Q2025



1Q2026



Bizim Toptan Group's Consolidated Sales Mix

Ways of Reaching Customers - Tailor - Made / Diversified Sales Methods



168 stores in 73 cities

Including 7 Bizim Gross Stores for mostly individuals



Out of home consumption market distributor & sales company



Franchising System



Digital sales platform: **CLICK & COLLECT**





Other Sales Channels



The Franchising System: SEÇ



Deliver sustainable growth and penetration benefiting from Bizim's procurement strength



Business Model:

- Soft franchise model
- Over **150 sqm stores** which are operated by the franchisees
- Competitive prices



Brand:

SEÇ MARKET
(Trademark holder is **Bizim Toptan**)



Growth through:

- Increase number of franchisees
- Increase sales to franchisees



Higher Value Proposition to Franchisees

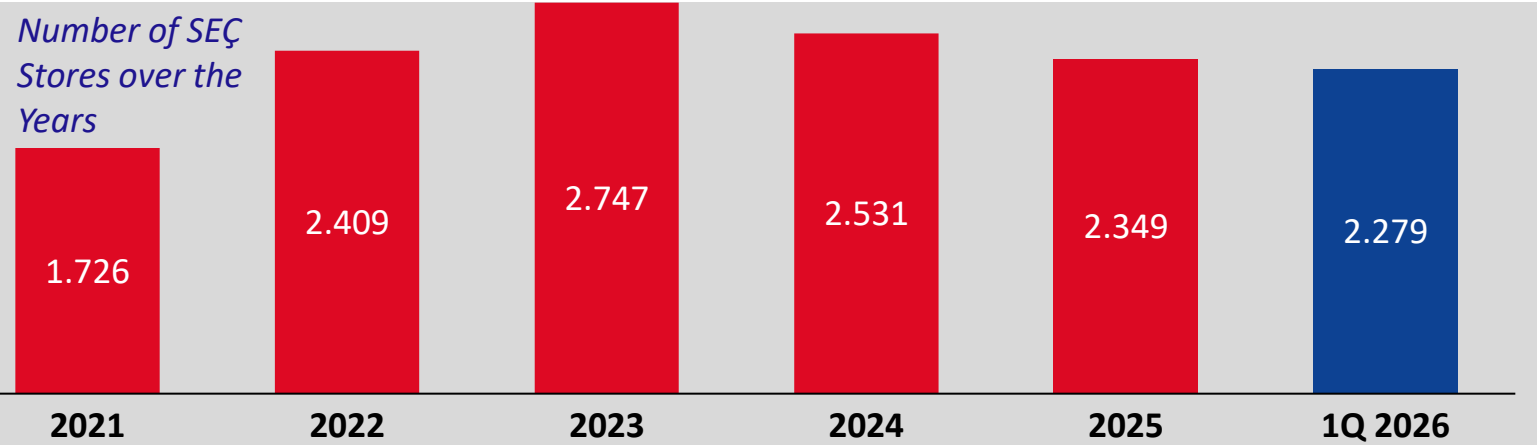
Value Proposition	Other Suppliers	BiZiM TOPTAN
Branded Shop - «SEÇ MARKET»	✗	✓
Delivery	✓	✓
Target Bonuses	✗	✓
Discount on Store Pick Up	✗	✓
# of SKUs	Limited with their agreements	8.000
Payment Terms	Open Account (collection in 5-20 days)	Letter of guarantee, open account & instalments/BPC (*)
Marketing Support (CRM, promotions, inserts)	✗	✓
Operational Support (Helpdesk, online purchase order, cashier & POS management etc.)	✗	✓
Access to PL & Exclusive Products	✗	✓

Better Value Offerings Should Lead Higher Sales to Franchisees

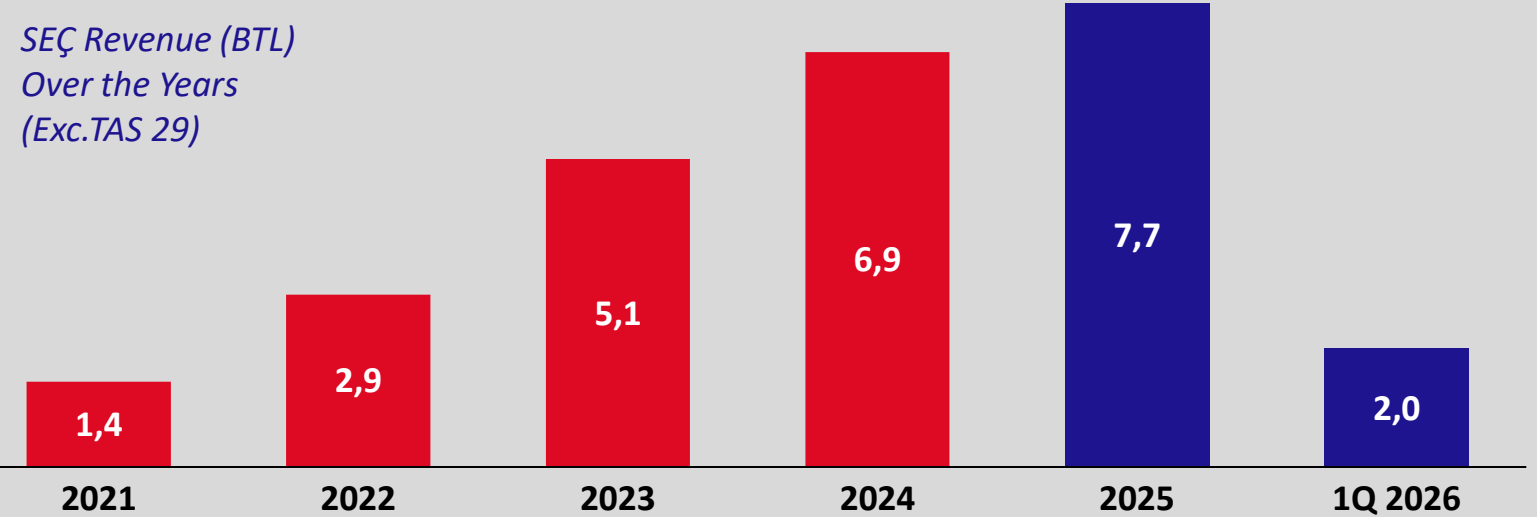
(*) Bizim Professional Card



Number of SEÇ Stores over the Years



SEÇ Revenue (BTL) Over the Years (Exc. TAS 29)



Total store number decreased by 70 in net compared to the last quarter; due to high store closures caused by market dynamics and economic reasons. However, existing franchisees' performances continued to be strong with a nearly 28%* total, 35% main category LFL growth of sales per store metric compared to 1Q2025

* Indicates Exc TAS29

g2m – Out of Home Consumption Market in Turkey



Fragmented market structure

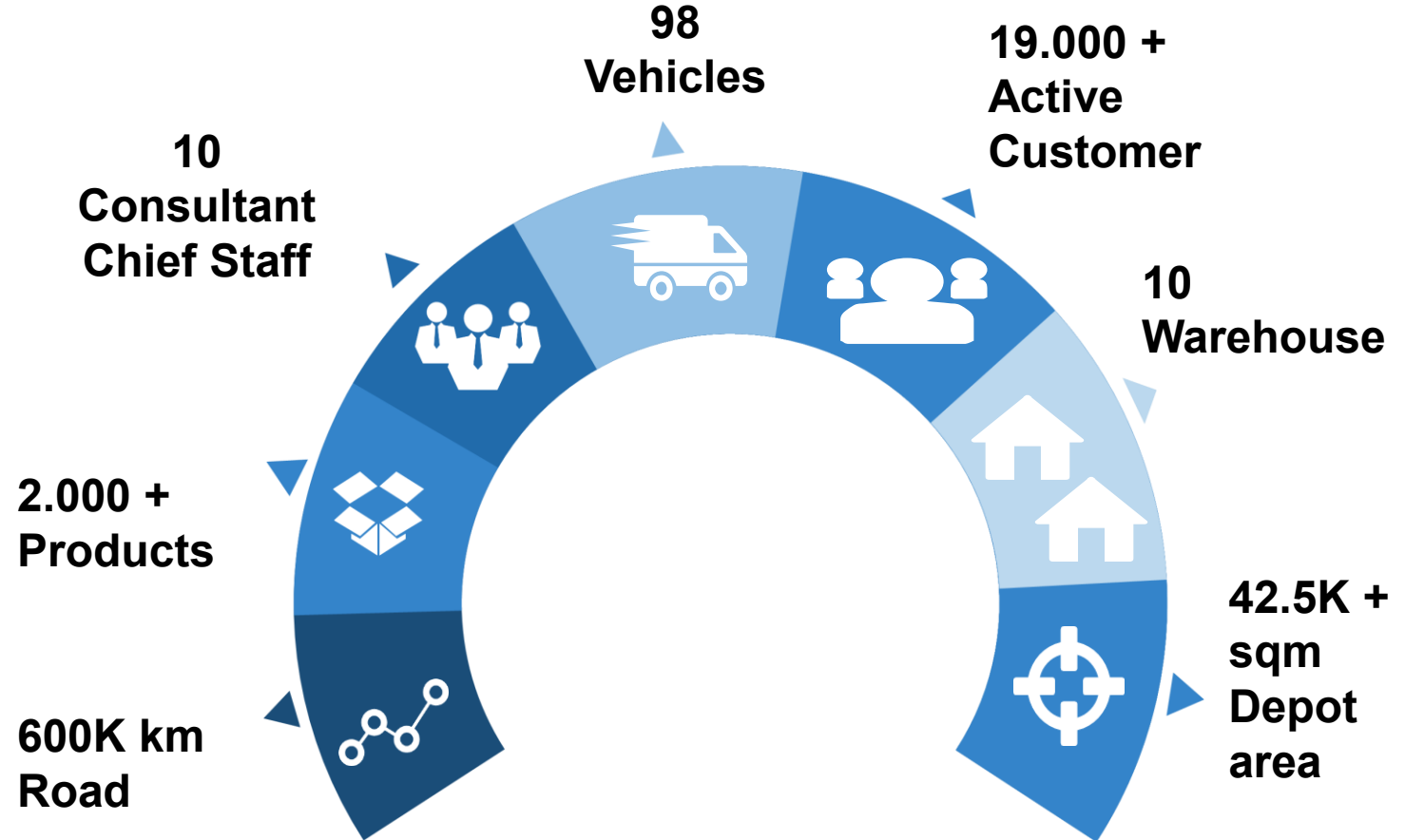


Market Size: Euro 10 billion



More than 200K out-of-home consumption point in the market

Business Model



Own BrandsExclusive BrandsDistributorships



Financial Results



GROSS MARGIN

1Q2026 vs 1Q2025
From 16.4% to 16.6%
+20 bps

(Including TAS 29)

OPEX

1Q2026 vs 1Q2025
Decreased by
%10.6

(Including TAS 29)

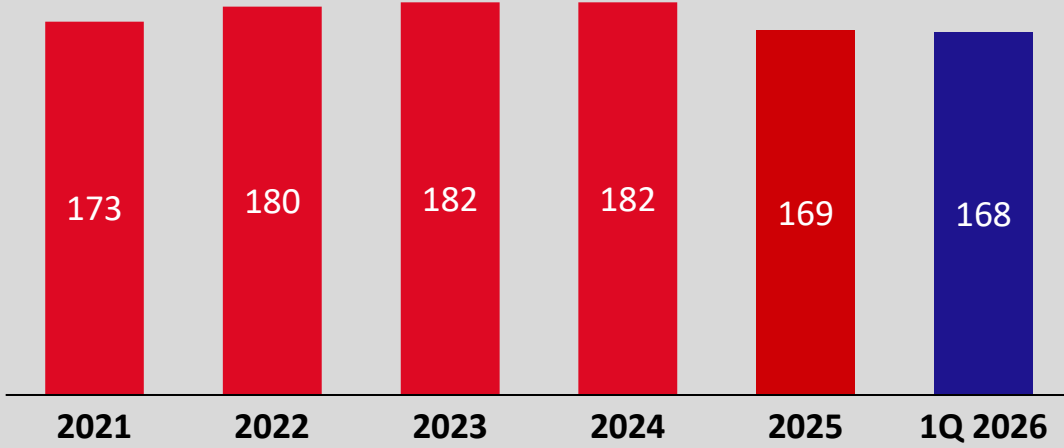
EBITDA MARGIN

1Q2026 vs 1Q2025
From 3.3% to 2.9%
-40 bps

(Including TAS 29)

- **Improvement in Gross Margin continued**
- **Positive results of opex mitigative initiatives**
 - Focus on cost efficiency continued
 - Total OPEX decreased even minimum wage increases
- **Store portfolio optimization**
 - Closure of 1 low performing store

Bizim Toptan's Store Number Development



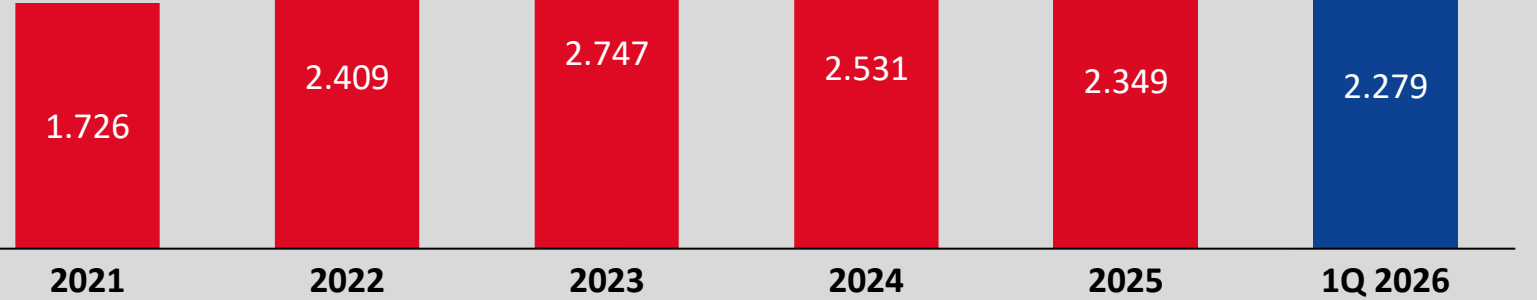
Bizim GROSS

- «Bizim Gross» format in 7 stores continued by the end of 1Q2026.
- 1 store was closed due to store optimization
- Closed the quarter with 168 stores in total

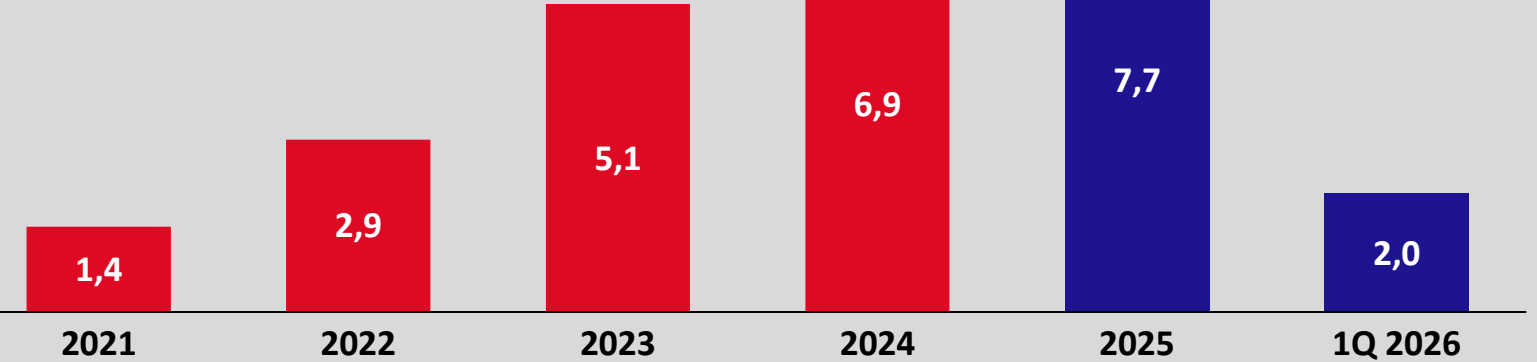




Number of SEÇ Stores over the Years

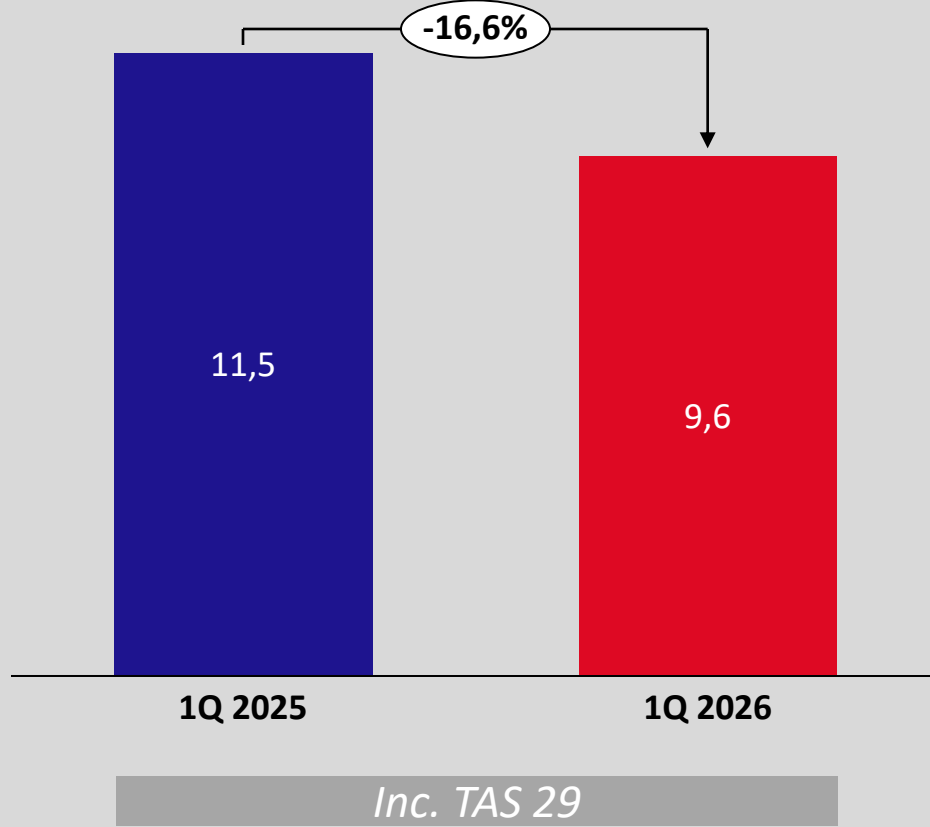


SEÇ Revenue (BTL) Over the Years (Exc. TAS 29)

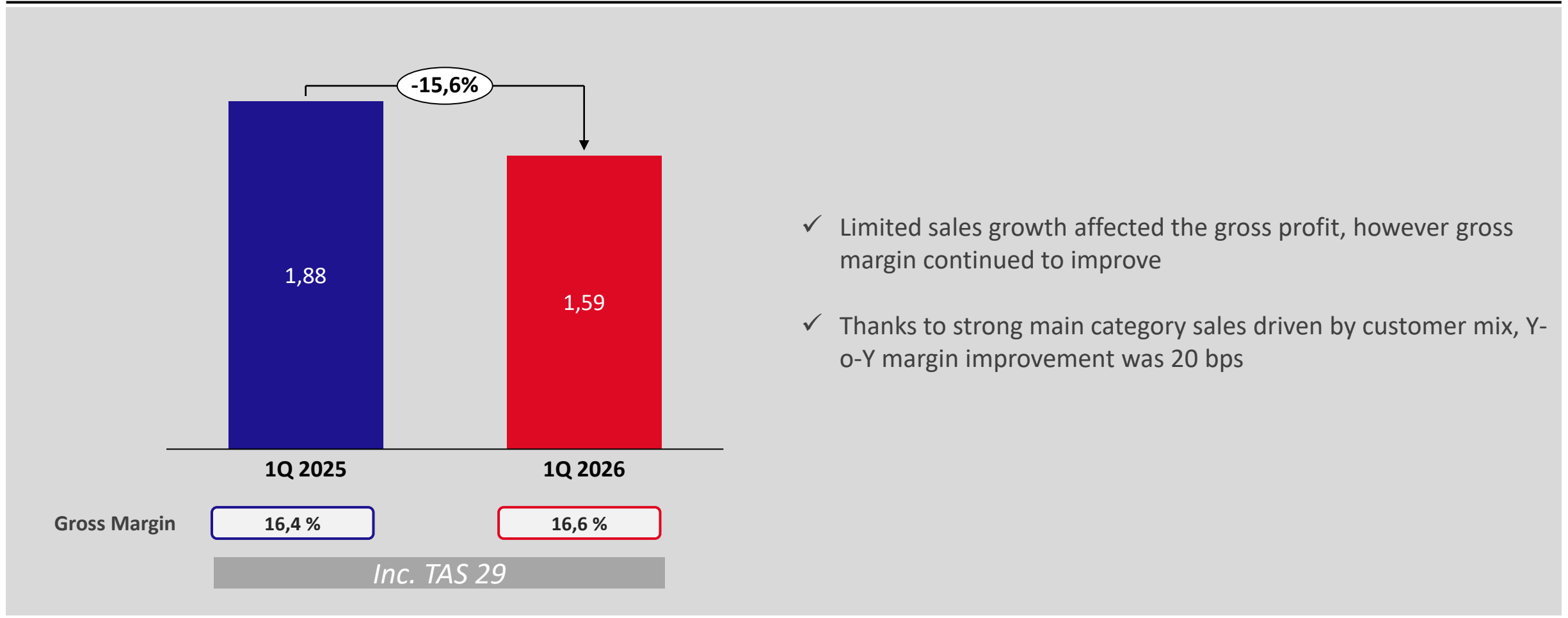


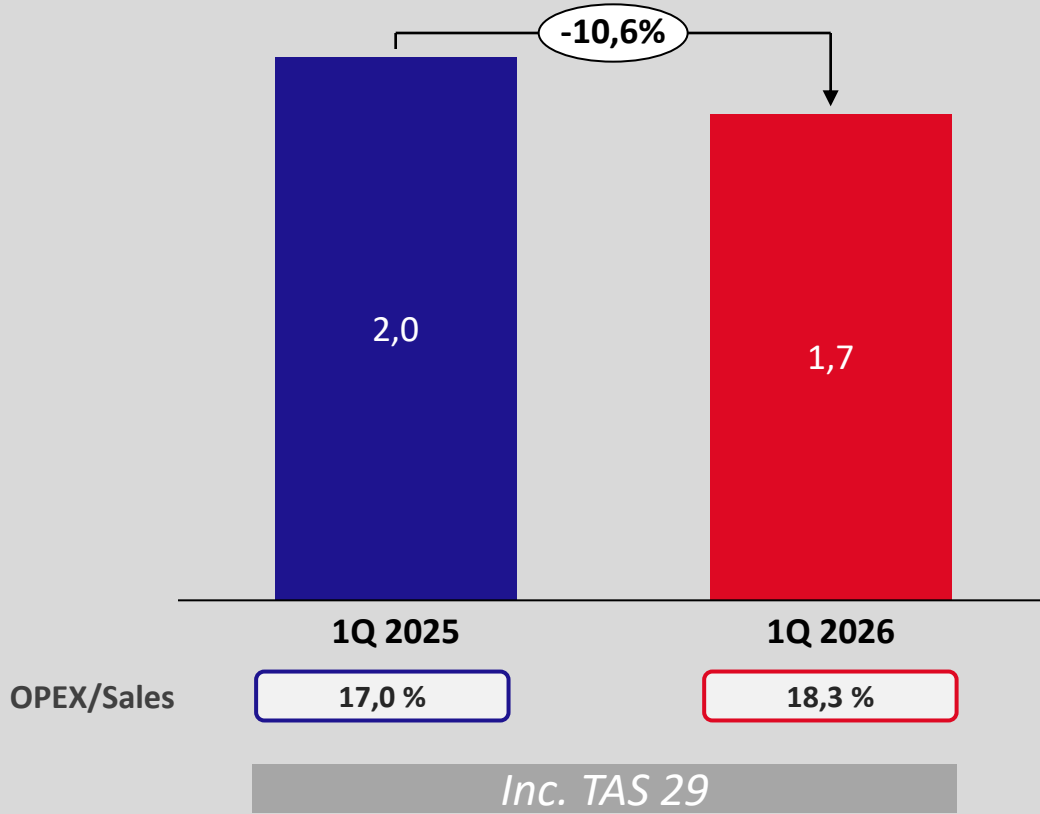
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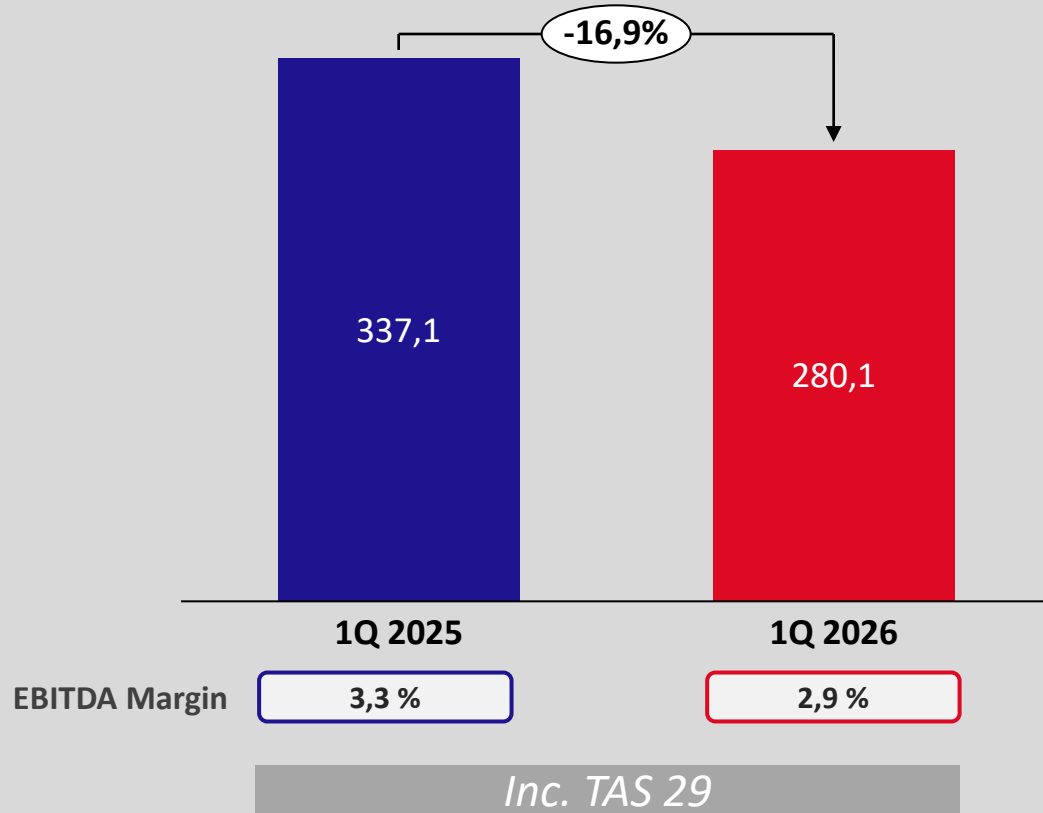


- ✓ Due to macro economic conditions and competitive market environment, traditional channel's performance continued to limit the performance of the Company
- ✓ Internal inflation stayed lower than the headline CPI by limiting the top-line growth
- ✓ G2m and out of home consumption customers sales increased among total sales by reaching to 39% from 32% of the Q12025.



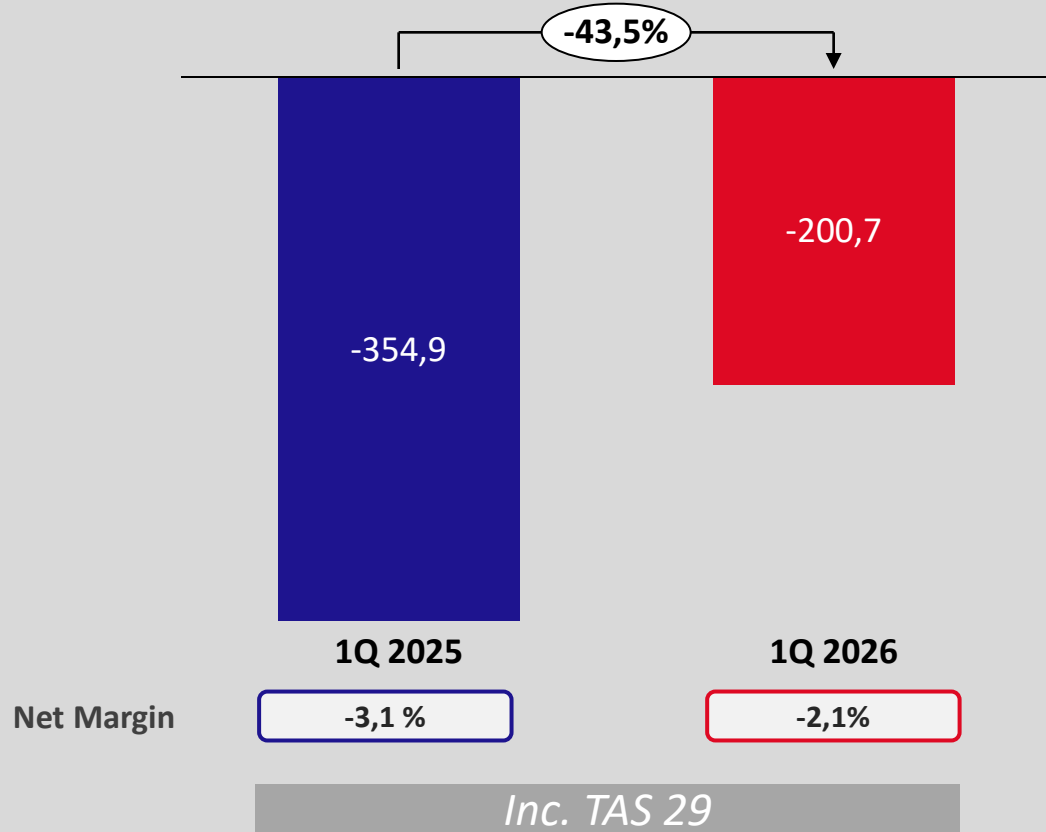


- ✓ Thanks to ongoing cost efficiency operating expenses decreased by 11% even there were minimum wage increases and other cost increases in the beginning of the quarter
- ✓ OPEX/sales ratio was affected from limited sales growth

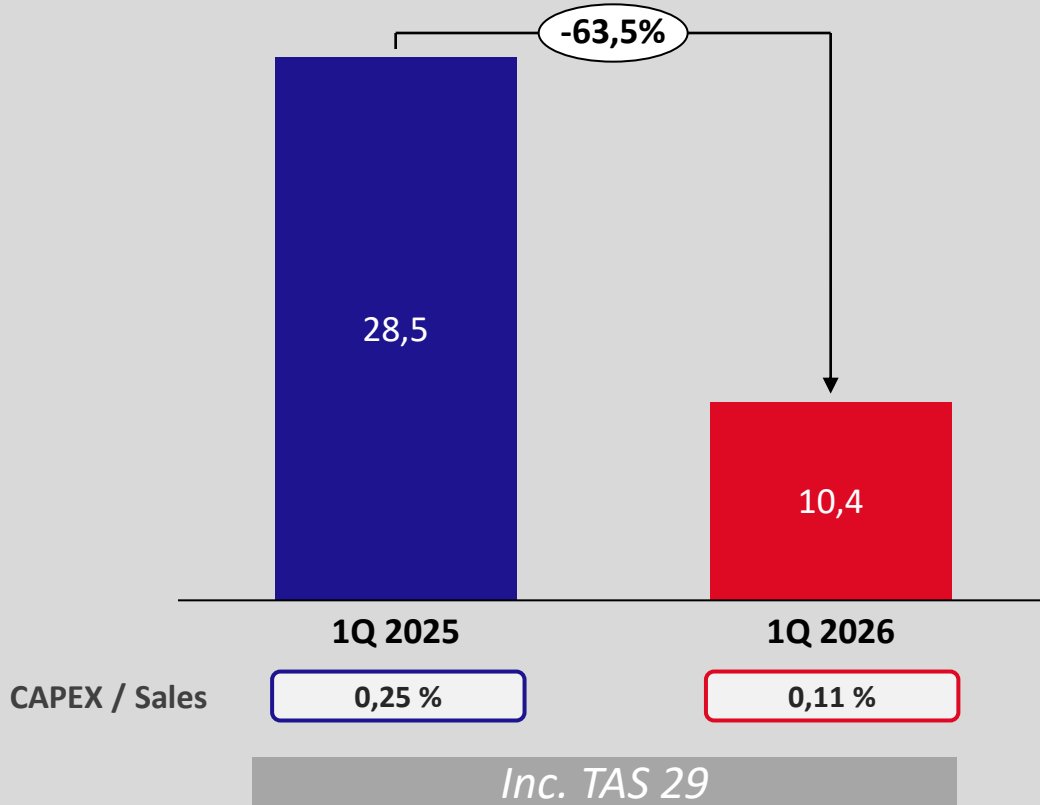


- ✓ Although sales mix improved, limited sales growth affected EBITDA and also the EBITDA margin.
- ✓ Controlled OPEX performance mitigated the limited sales' effect on EBITDA margin

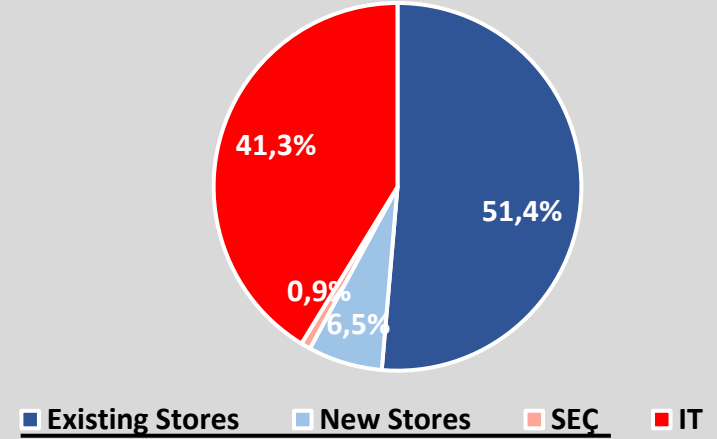
Net Income/Loss (MTL) Q1'26 / Consolidated



✓ Improved gross margin and OPEX efficiency helped to lower the net loss by 44%



1Q'26 CAPEX Breakdown



- ✓ Focusing on efficiency on Capital expenditures
- ✓ Store network reviewed and non-performing 1 store closed,
- ✓ In total, 168 stores in 73 cities of Turkey

MTL	1Q2025	1Q2026
Trade Receivables	1.991,1	1.750,0
Inventory	4.666,5	3.925,9
Trade Payables	10.688,3	9.783,5
Working Capital	- 4.030,8	-4.107,7

Average Days (*)	1Q2025	1Q2026
Trade Receivables	15,6	16,4
Inventory	43,7	44,2
Trade Payables	83,7	91,9
Cash Conversion Cycle	-24,4	-31,3

MTL	2025	1Q2026
Financial Debt	-2176,9	-1961,2
Short-term	-779,8	-762,4
	<i>Leasing Debts</i>	<i>0,0</i>
	<i>Rental Contractual Obligations (IFRS 16)</i>	<i>-779,8</i>
Long-term	-1397,1	-1198,7
	<i>Leasing Debts</i>	<i>0,0</i>
	<i>Rental Contractual Obligations (IFRS 16)</i>	<i>-1397,1</i>
Cash and cash equivalents	778,8	616,1
Net Cash (Inc. IFRS16 Rental Obligation)	-1398,1	-1345,0



Appendix



CRM

Customer relations management



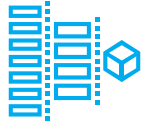
EBITDA

Earnings before interest, taxes, depreciation and amortization, excluding other income/expense from operating activities



HORECA

Hotels, restaurants & cafeteria



Main Category Sales

Total sales revenue excluding tobacco



SEÇ Market

Franchising store chain of Bizim Toptan



Procurement Ratio

Purchases from Bizim Toptan / Sales revenue of SEÇ

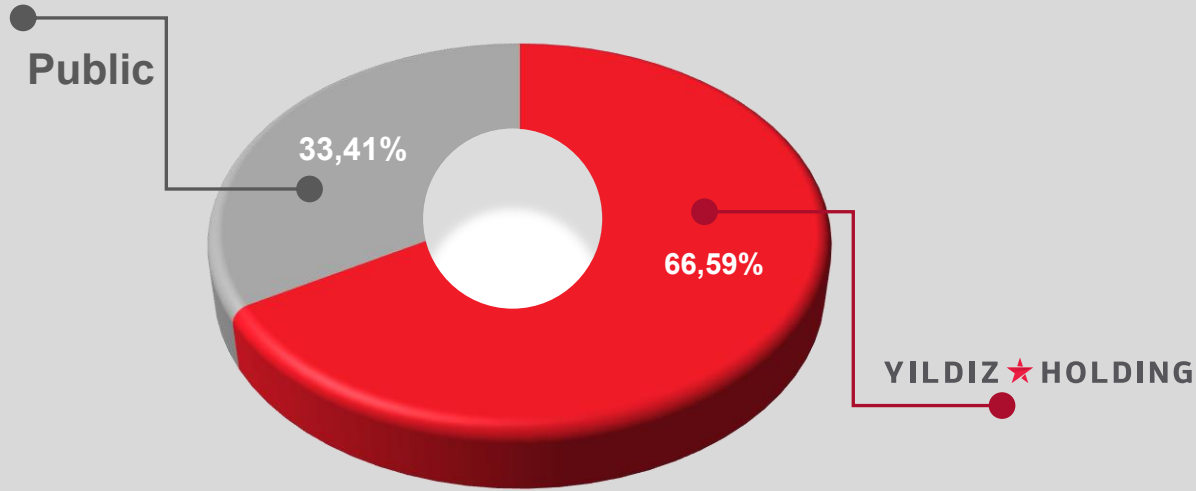
MTL	1Q2025	1Q2026	▲
Revenue	11.486,67	9.581,09	-16,6%
Gross Profit	1.881,03	1.586,89	-15,6%
Gross Margin	16,4%	16,6%	20bps
Mark., Sales and Distr. Expenses	-1590,7	-1380,5	-13,2%
Gen. & Adm. Expenses	-365,0	-368,5	1,0%
Other Income / (Expenses) Related to Operating Activities	-577,3	-402,5	-30,3%
Operating Profit	-652,0	-564,6	-13,4%
Profit Before Finance Expense	-580,6	-537,4	-7,4%
Profit Before Tax	-216,4	-117,5	-45,7%
Net Income	-354,9	-200,7	-43,5%
Net Income Margin	-3,1%	-2,1%	100bps
Adjusted EBITDA(*)	377,1	280,1	-25,7%
Adjusted EBITDA Margin(*)	3,3%	2,9%	-40bps
EPS	-4,41	-2,49	-43,5%

(*) Other Income&Expenses were excluded.

MTL	31.12.2025	31.03.2026
Current Assets	7.922,8	6.532,0
Cash and Cash Equivalents	778,8	616,1
Trade Receivables	1.991,1	1.750,0
Inventory	4.666,5	3.925,9
Other	486,4	240,0
Non Current Assets	7.979,5	6.876,5
Prop., Plant and Equipment	3.349,1	2.634,8
Intangible Assets	622,4	557,8
Other	4.007,9	3.683,9
Total Assets	15.902,3	13.408,5

MTL	31.12.2025	31.03.2026
Current Liabilities	12.422,2	11.499,4
Short-Term Financial Liabilities	779,8	762,4
Trade Payables	10.688,3	9.783,5
Other	954,2	953,5
Non Current Liabilities	2.445,8	1.836,8
Long-Term Financial Liabilities	1.397,1	1.198,7
Other	1.048,7	638,1
Equity	1.034,2	72,3
Paid in Capital	80,5	80,5
Other	1.301,3	183,4
Net Profit for the Year	- 347,5	- 191,6
Total Liabilities and Equity	15.902,3	13.408,5

Shareholder Structure



Subsidiaries



Shareholder Structure:

- 90,0% Bizim Toptan
- 10,0% Other

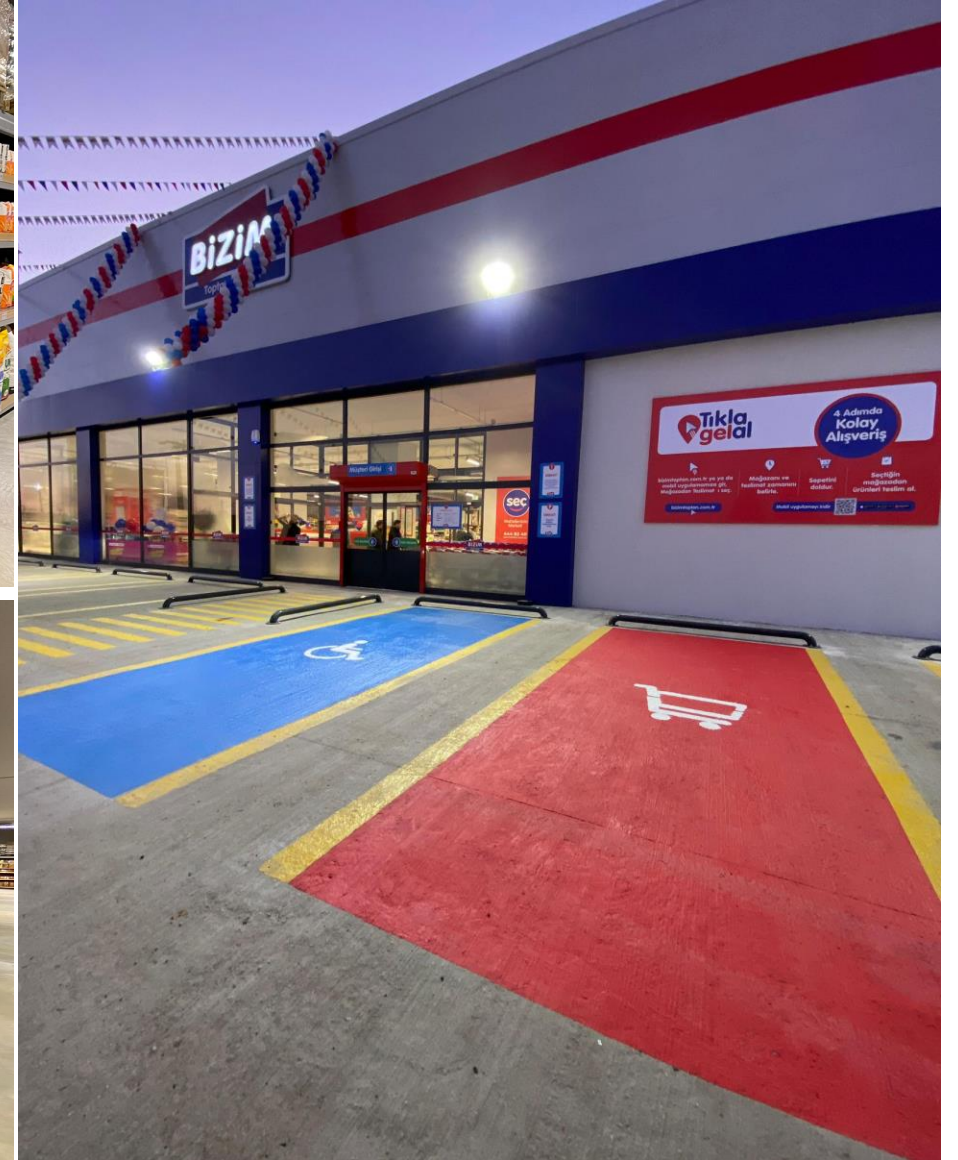


Shareholder Structure:

- 90.00% Bizim Toptan
- 10.00% Yıldız Holding

(*): According to Central Registration Agency

Store Photographs



Warehouse Photographs



Franchising Store Photographs



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