



Corporate Presentation

November 2025



Bizim Toptan at a Glance



Subsidiaries and Sales Channels



Financial Results



Appendix



Bizim Toptan at a Glance



Bizim Toptan at a Glance



Turkey's largest cash & carry company based on number of stores and geographic reach



The only listed company in the Borsa Istanbul with the focus of **out-of-home consumption market**



Diversified customer base & Diversified sales methods



Strong CRM Capabilities



169 Bizim Toptan stores, 2441 SEÇ stores, 13 depots in total using by Bizim Toptan & g2m



Debt Free Balance Sheet & No F/X Exposure



TL 38.2 billion sales revenue as of 2024



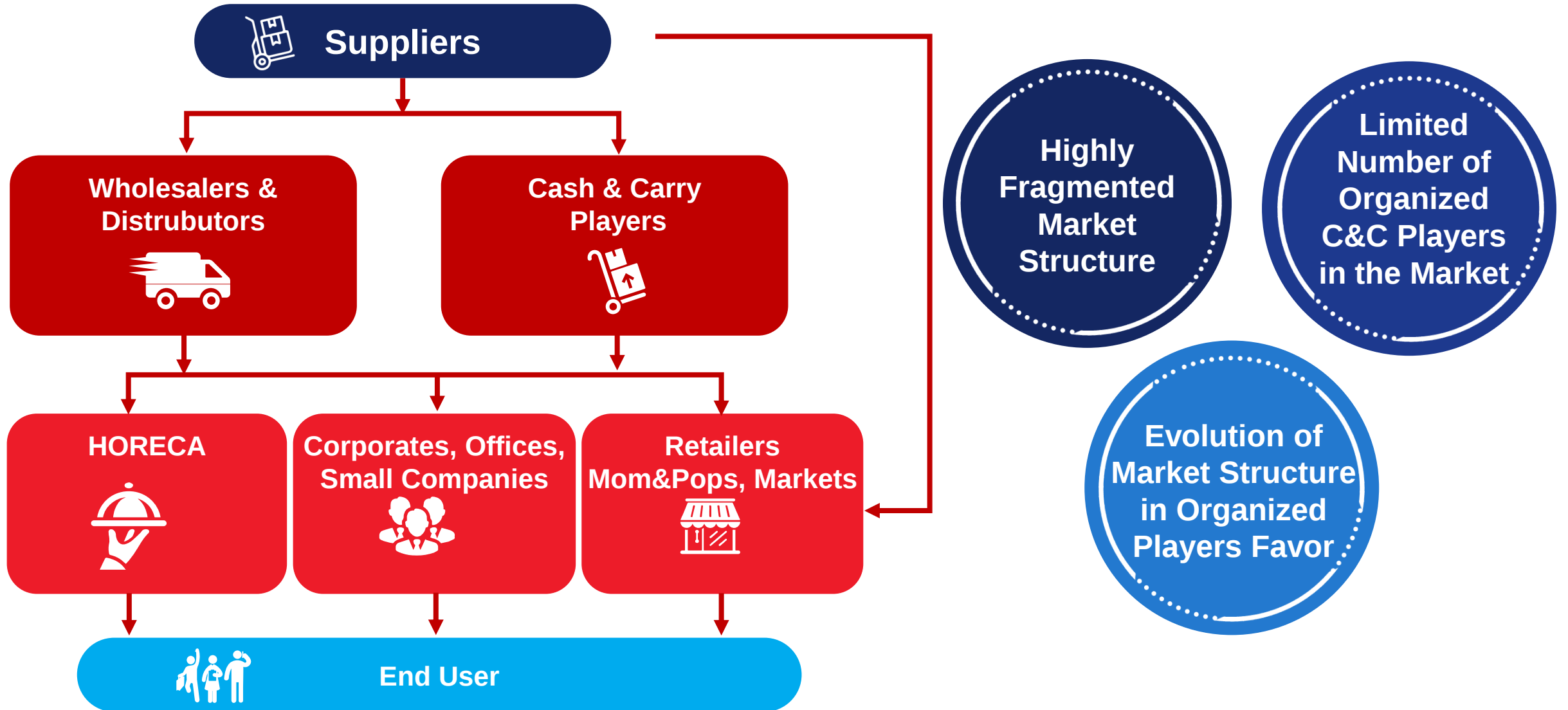
Employment of 2,244 people both white-collar and blue-collar as of 9M2025



Strong Shareholder Structure:
66,6% Yıldız Holding; 33,4% Public



In BIST Sustainability Index since 2020



The Leading Cash & Carry Company in Turkey



■ Cities where Current Stores Exist

Extensive End-User Coverage



Nearest
Competitor

73
Cities

21
Cities

5x Store Number compared to The Nearest Competitor



METRO



MİGROS

169
Stores

35
Stores

21
Stores

29
Stores

As of 3Q2025

Why Bizim Toptan?

Strong Growth Opportunity



Wholesale Market Consolidation



Suppliers' Increasing Demand for Larger Network and End - User Coverage



Largest out of home consumption market coverage with the consolidation of G2MEksper



Increasing PL & Exclusive Products Penetration: Opportunity for Individual, Out-of-Home Consumption Market Customers and SEÇ Market Customers



One-stop Shopping, Reasonable Prices with Payment Facilities



Membership Format: Ability to Track Customer Behavior & Address All Customer Types



Not only a Store Format but Also a Multi-Channel Sales Model including digital platforms

Main Features of Proven Business Model



- Price leadership and convenience
- **Diversified and tailored product portfolio for answering different needs**



- c. 8.000 SKUs regionally tailored
- **PL& Exclusive product portfolio**



- **Multi-channel store formats**
- Ability of being flexible in store opening and relocation decisions
- Click & Collect & Bizim Gross Stores & g2m & SEÇ



- **Strong CRM capabilities**
- **Tailor-made campaigns for customer groups**



- Negative working capital
- Low opex /capex
- Self financed
- **No F/X Exposure**



~8.000 SKUs
Regionally Tailored



Average of
3.500 SKUs
Per Store



Competitive
Pricing



Private Label
and Exclusive
Products

Product Portfolio Including National & International Brands



Strong PL & Exclusive Products

- Bizim Toptan: 29 Brands & 598 SKUs.
- g2m: 6 Brands & 143 SKUs & 62 Exclusive Brands
- In total more than 3,3 million customer purchased Bizim Toptan Group's PL products



Customer Base - To Whom are We Selling

Traditional Customers

Big Wholesalers:

Trade oriented; commodity product buyers; large basket sizes and significant discounts

Distributor Wholesalers:

Distribute products to the traditional channel customers; well-balanced basket; higher profitability margins than Big Wholesalers.

Mom & pop shops, markets and supermarkets

which composed the unorganized part of the retail market.

SEÇ – Franchising System*

Symbol group platform of
Bizim Toptan in order to increase
penetration in traditional channel

Out of Home Consumption Customer

Hotels, restaurants and cafes (HORECA)

by constituting the main part of the out-of-home consumption market

Pharmacies, law firms, construction companies, accounting offices, public institutions which are also part of the out-of home consumption market.

Individual Customers

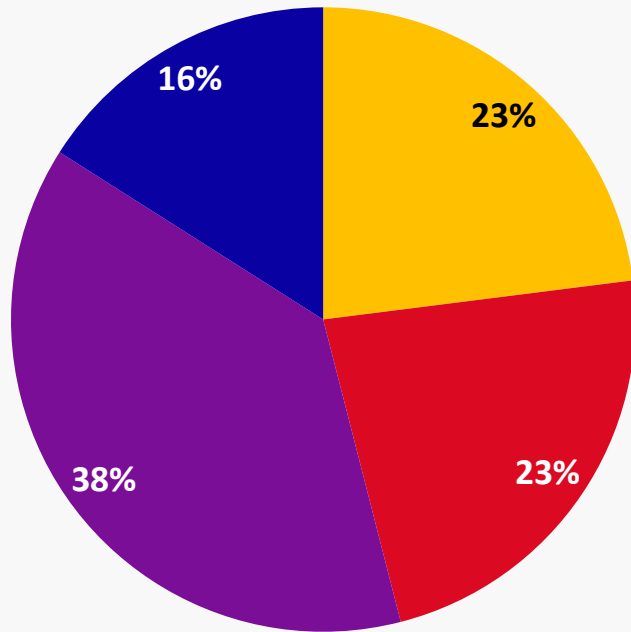
Individuals

Who mainly prefer to purchase in bulk amounts and Bizim Gross customers

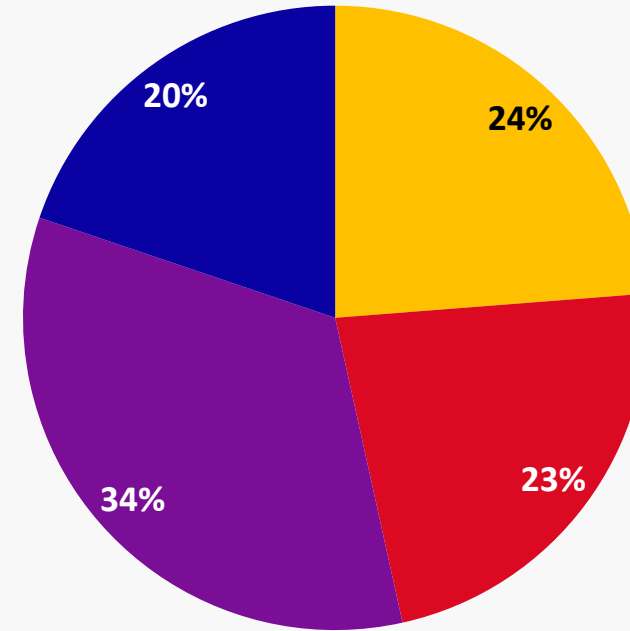
(*) Detailed information about SEÇ – franchising system- is presented in next chapter

Multi-channel sales model

9M2024



9M2025



Bizim Toptan Group's Consolidated Sales Mix

Ways of Reaching Customers - Tailor - Made / Diversified Sales Methods



169 stores in 73 cities

Including 1 Platinum Store for Big Wholesalers and 6 Bizim Gross Stores for mostly individuals



Out of home
consumption market
distributor & sales
company



Franchising
System



Digital sales platform:
CLICK & COLLECT





Other Sales Channels



The Franchising System: SEÇ



Deliver sustainable growth and penetration benefiting from Bizim's procurement strength



Business Model:

- Soft franchise model
- Over **150 sqm stores** which are operated by the franchisees
- Competitive prices



Brand:

SEÇ MARKET

(Trademark holder is **Bizim Toptan**)



Growth through:

- Increase number of franchisees
- Increase sales to franchisees



Higher Value Proposition to Franchisees

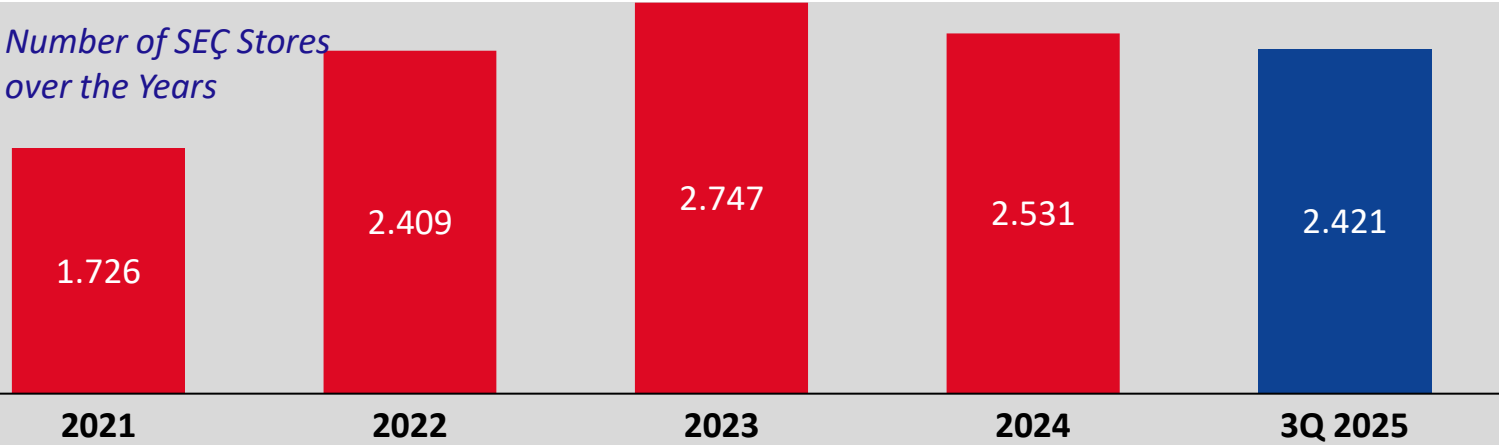
Value Proposition	Other Suppliers	BİZİM TOPTAN
Branded Shop - «SEÇ MARKET»	✗	✓
Delivery	✓	✓
Target Bonuses	✗	✓
Discount on Store Pick Up	✗	✓
# of SKUs	Limited with their agreements	8.000
Payment Terms	Open Account (collection in 5-20 days)	Letter of guarantee, open account & instalments/BPC (*)
Marketing Support (CRM, promotions, inserts)	✗	✓
Operational Support (Helpdesk, online purchase order, cashier & POS management etc.)	✗	✓
Access to PL & Exclusive Products	✗	✓

Better Value Offerings Should Lead Higher Sales to Franchisees

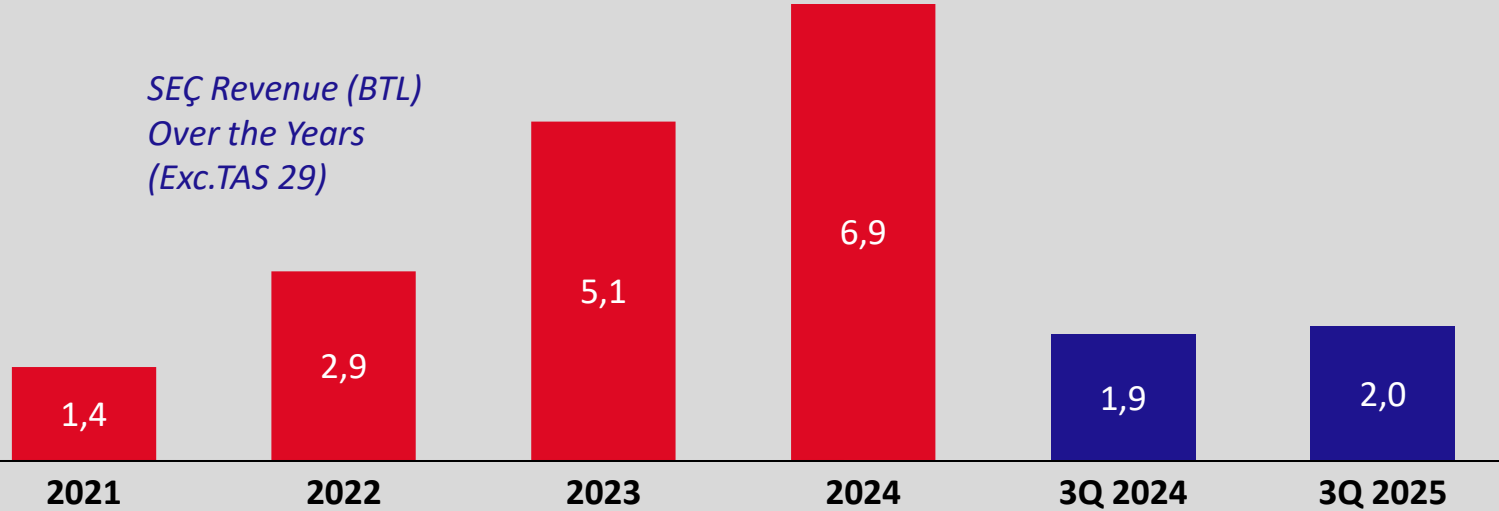
(*) Bizim Professional Card



Number of SEÇ Stores over the Years



SEÇ Revenue (BTL) Over the Years (Exc.TAS 29)



Total store number decreased by 54 in net during Q3'25 compared to last quarter; due to high store closures caused by market dynamics and economic reasons which forced franchisees to go out off the market. However, existing franchisees performances continued to be positive with a nearly 15%* growth of sales per store metric in 3Q25 compared to same period of last year.

* Indicates Exc TAS29

g2m – Out of Home Consumption Market in Turkey



Fragmented market structure

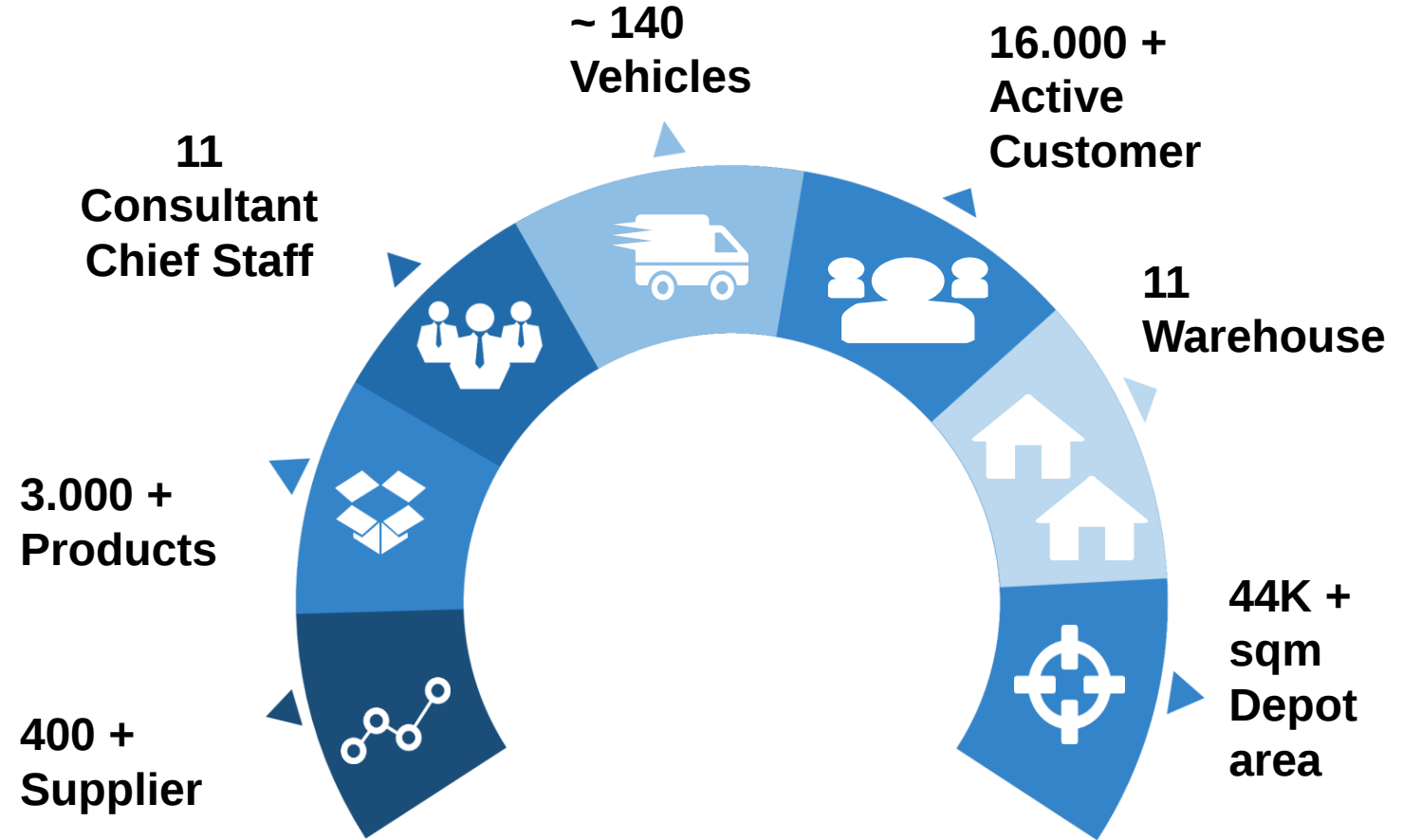


Market Size: USD 15 billion



More than 100K out-of-home consumption point in the market

Business Model



Own Brands



Exclusive Brands



Distributorships





Financial Results



GROSS MARGIN

3Q2025 vs 3Q2024
From 13.8% to 17.2%
+340 bps

(Including TAS 29)

OPEX

3Q2025 vs 3Q2024
Decreased by
%23.9

(Including TAS 29)

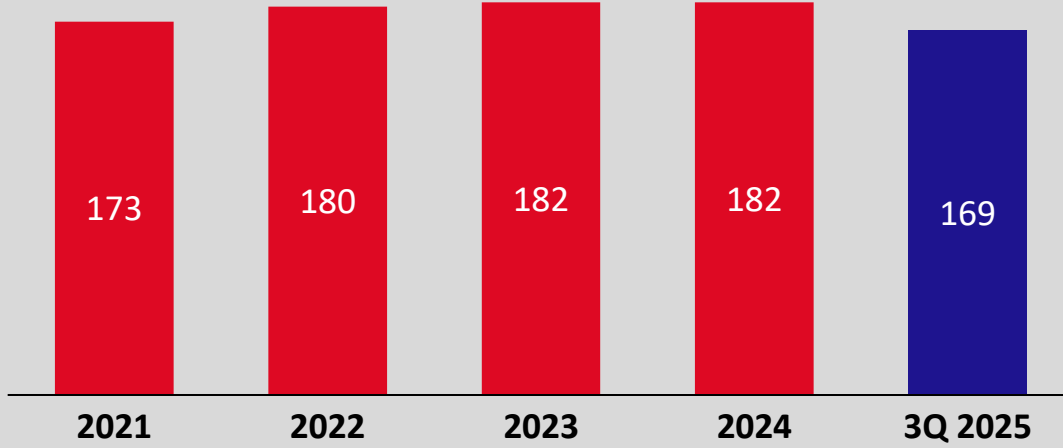
EBITDA MARGIN

3Q2025 vs 3Q2024
From 1.2% to 6.1%
+490 bps

(Including TAS 29)

- **Improvement in Gross Profit & EBITDA Margin continued**
- **Thanks to opex mitigative initiatives**
 - Total OPEX decreased both in quarterly and YTD
 - OPEX/Sales ratio improved in Q3'25
- **Store portfolio optimization continued**
 - Closure of 3 low performing stores

Bizim Toptan's Store Number Development



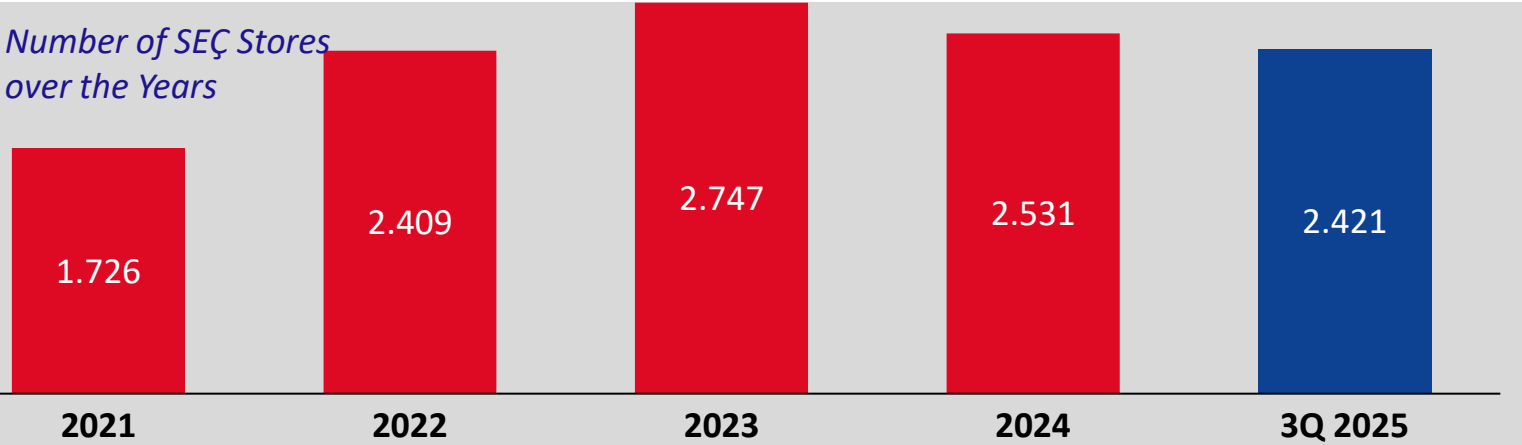
BİZİM GROSS



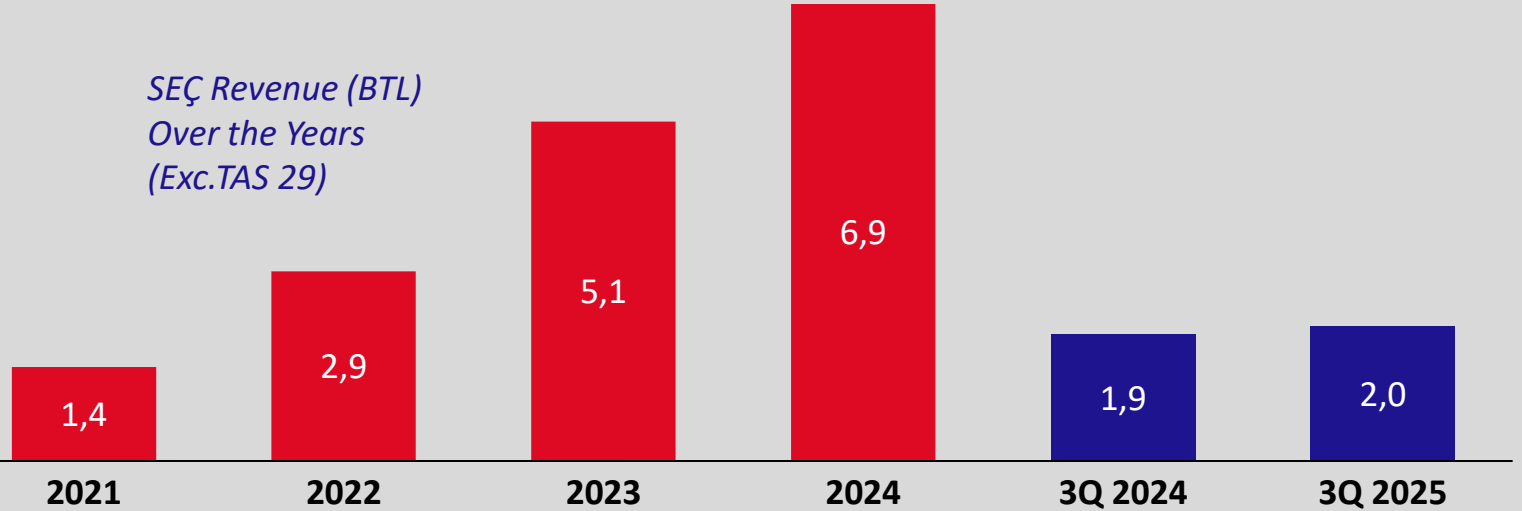
- 1 new «Bizim Gross» store was opened by reaching 7 stores by the end of 3Q2025.
- 3 stores were closed due to store optimization
- 2 of the existing stores were renovated
- Closed the quarter with 169 stores in total



Number of SEÇ Stores over the Years

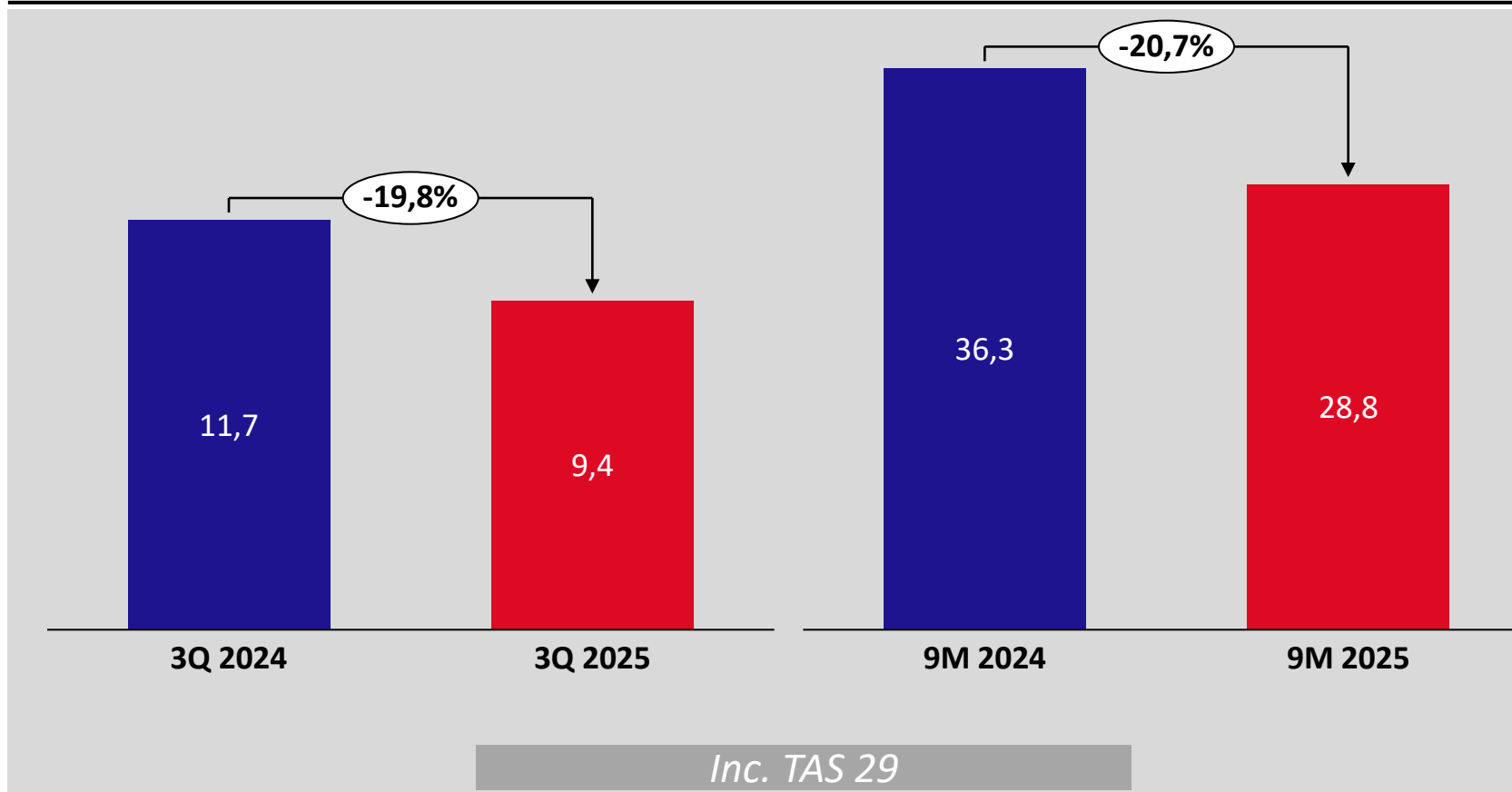


SEÇ Revenue (BTL) Over the Years (Exc.TAS 29)



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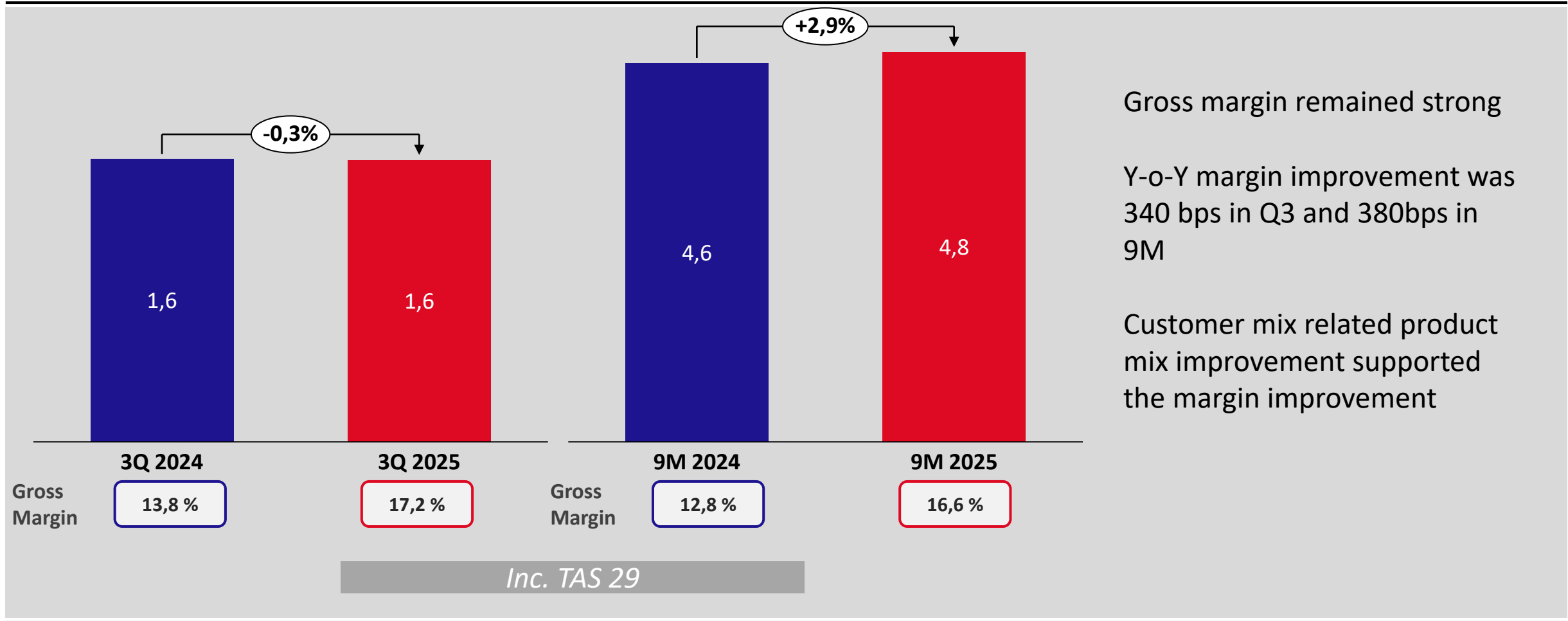
Competition continued to be high both in B2B and B2C market

Macro-economic conditions continued to affect the traditional channel customer

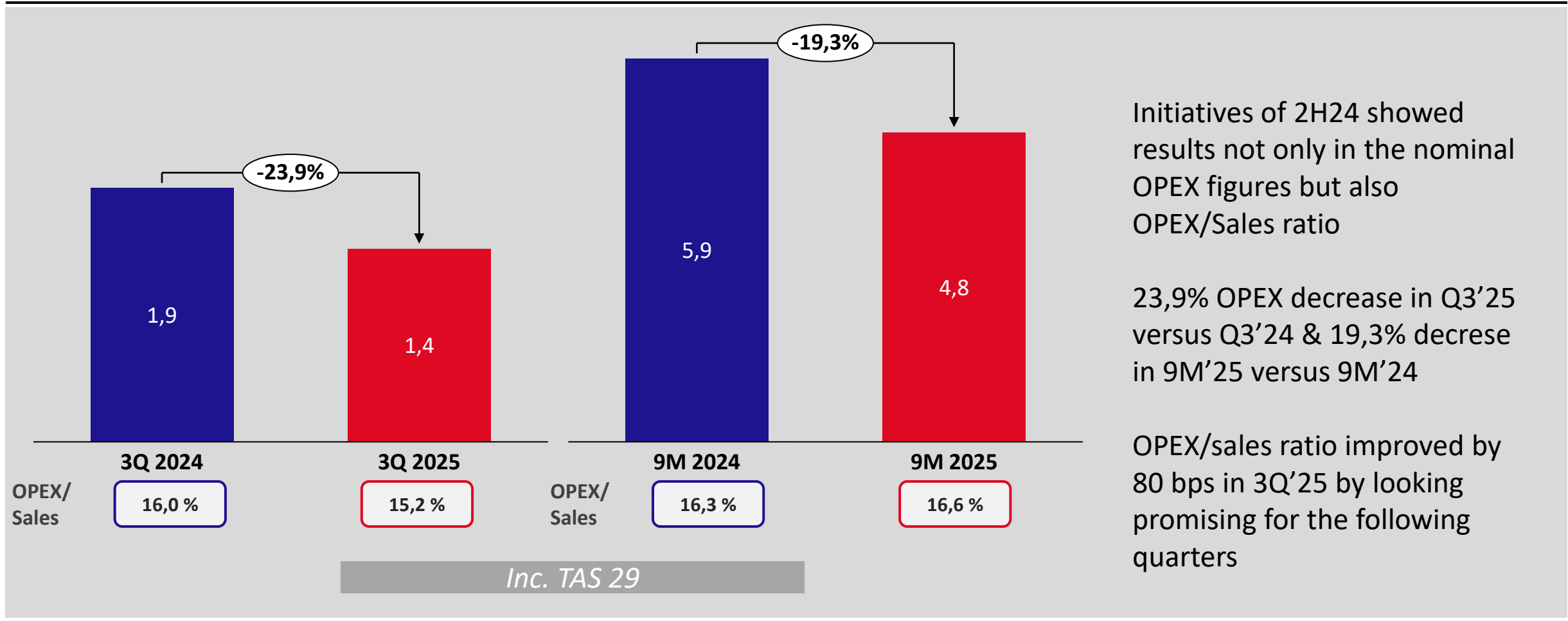
Sales strategy for increasing the individual and out of home consumption channel customers bears its fruits

Low inflation basket and traditional channel customers performance shadowed the sales performance after TAS

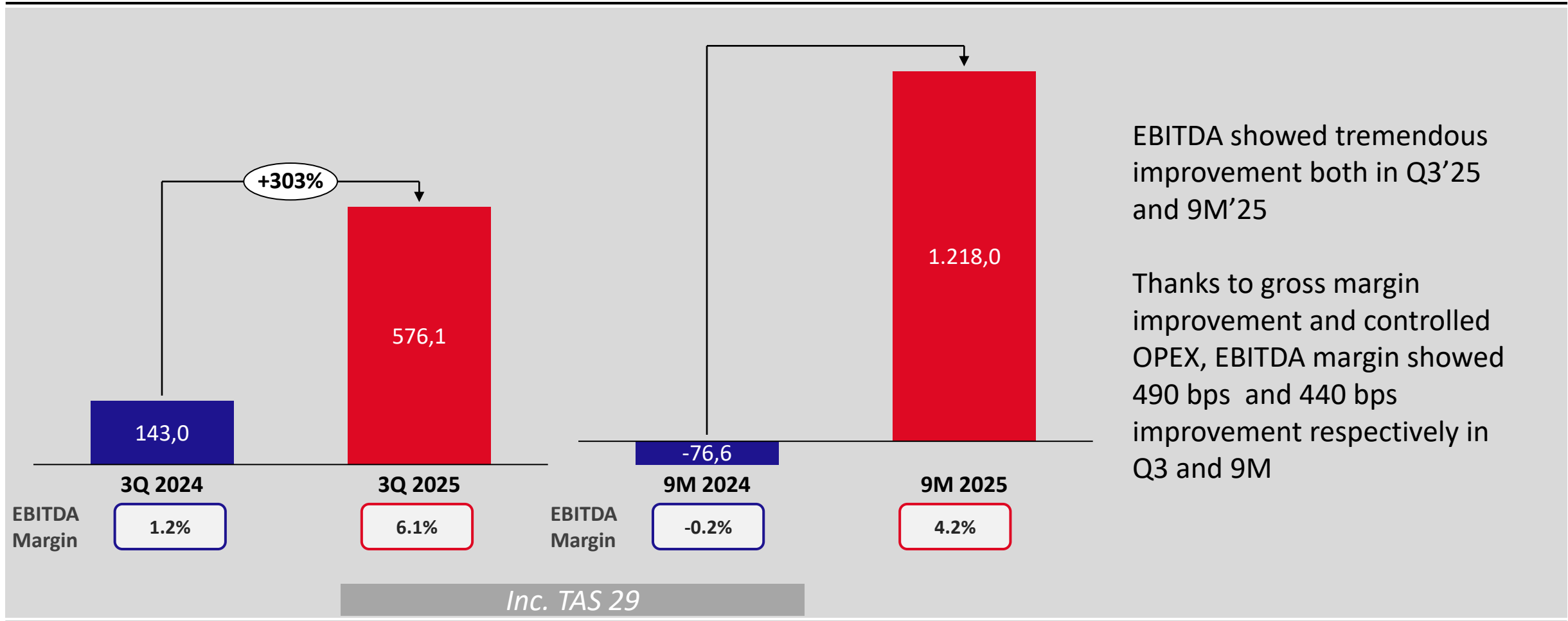
Gross Profit Improvement (BTL) Q3'25 & 9M'25 / Consolidated



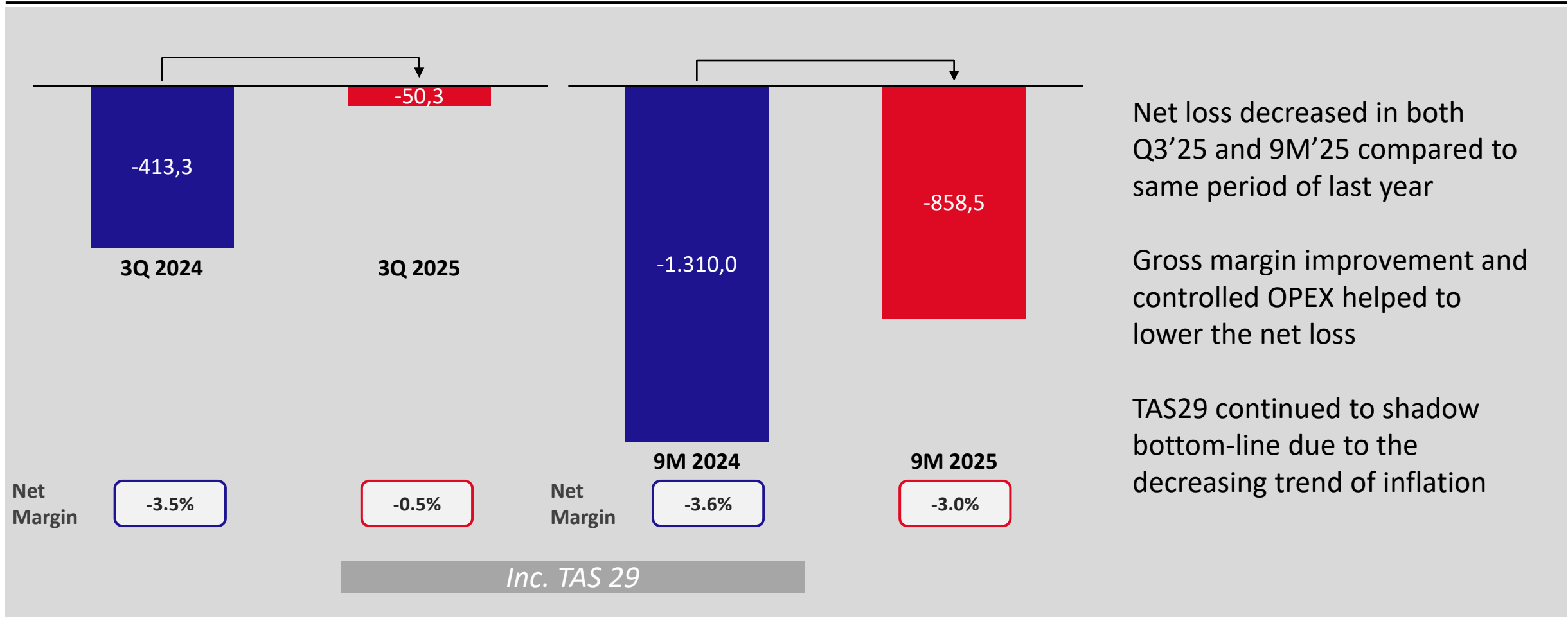
Operating Expenses (BTL) Q3'25 & 9M'25 / Consolidated

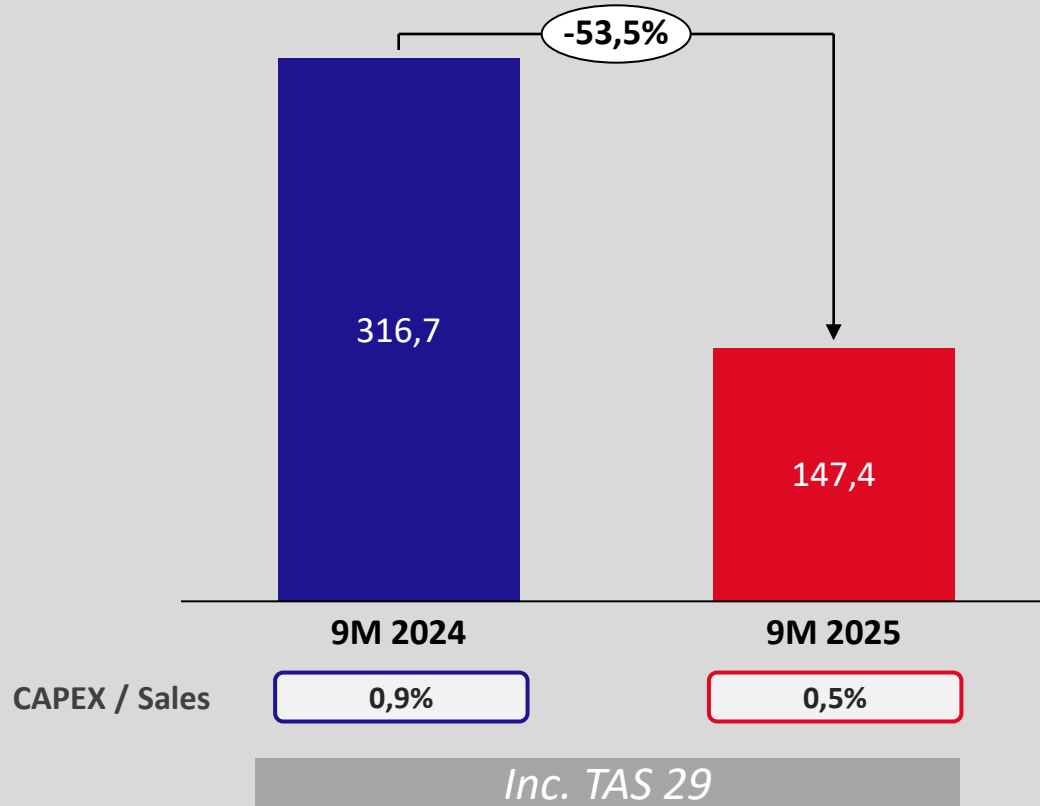


EBITDA (MTL) Q3'25 & 9M'25 / Consolidated

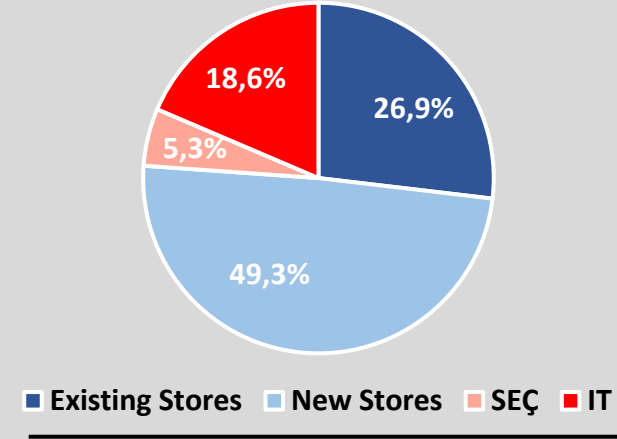


Net Income/Loss Q3'25 & 9M'25 / Consolidated





1H'25 CAPEX Breakdown



Efficiency and control on capital expenditures continued

Store network reviewed; non-performing 3 stores closed in Q3, therefore 15 stores were closed in 9M'25

1 new «Gross» store opened and 2 of the existing stores were renovated. Therefore, the Company reached 169 stores in 73 cities, 7 of which are in «Bizim Gross» format in total.

YILDIZ ★ HOLDING



Appendix



CRM

Customer relations management



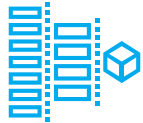
EBITDA

Earnings before interest, taxes, depreciation and amortization, excluding other income/expense from operating activities



HORECA

Hotels, restaurants & cafeteria



Main Category Sales

Total sales revenue excluding tobacco



SEÇ Market

Franchising store chain of Bizim Toptan



Procurement Ratio

Purchases from Bizim Toptan / Sales revenue of SEÇ

Income Statement (Consolidated & Inc.TAS 29)

MTL	3Q2024	3Q2025	▲
Revenue	11.698,7	9.385,1	-19,8%
Gross Profit	1.614,4	1.609,8	-0,3%
Gross Margin	13,8%	17,2%	340 bps
Mark., Sales and Distr. Expenses	- 1.483,4	- 1.148,7	-22,6%
Gen. & Adm. Expenses	- 392,7	- 278,5	-29,1%
Other Income / (Expenses) Related to Operating Activities	- 529,4	- 532,9	0,7%
Operating Profit	- 791,1	- 350,3	-55,7%
Profit Before Finance Expense	- 681,1	- 314,5	-53,8%
Profit Before Tax	- 342,9	- 89,2	-74,0%
Net Income	- 413,3	- 50,3	-87,8%
Net Income Margin	-3,5%	-0,5%	300 bps
Adjusted EBITDA(*)	143,0	576,1	-
Adjusted EBITDA Margin(*)	1,2%	6,1%	490 bps
EPS	-5,14	-0,63	-87,8%

9M2024	9M2025	▲
36.252,0	28.759,9	-20,7%
4.646,6	4.781,0	2,9%
12,8%	16,6%	380 bps
- 4.715,3	- 3.862,1	-18,1%
- 1.183,8	- 898,8	-24,1%
- 1.633,6	- 1.641,8	0,5%
- 2.886,1	- 1.621,6	-43,8%
- 2.524,9	- 1.508,2	-40,3%
- 1.388,4	- 813,8	-41,4%
- 1.310,8	- 858,5	-34,5%
-3,6%	-3,0%	60 bps
- 76,6	1.218,0	-
-0,2%	4,2%	440bps
-16,29	-10,67	-34,5%

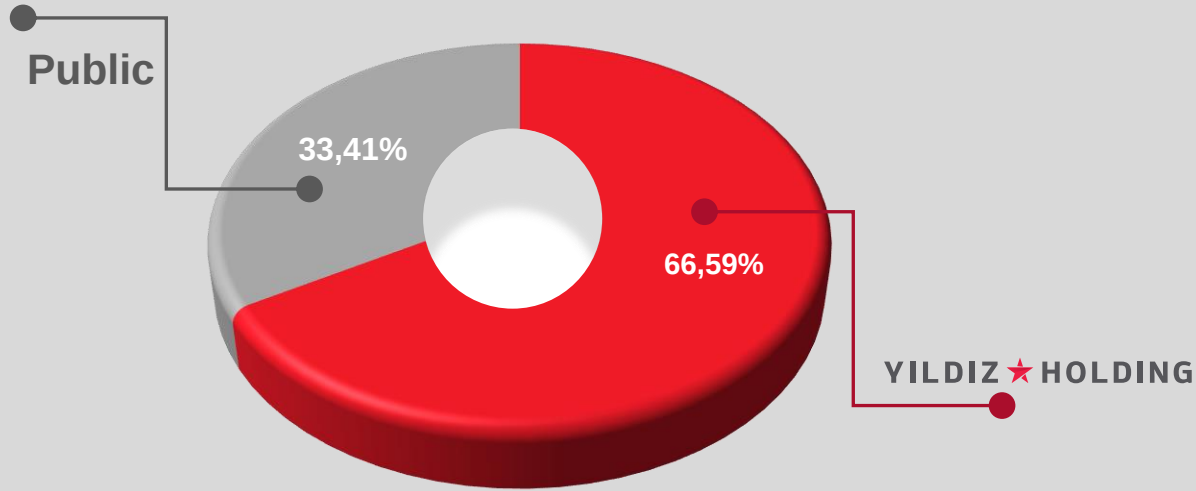
(*) Other Income&Expenses were excluded.

Balance Sheet (Consolidated & Inc. TAS 29)

MTL	31.12.2024	30.09.2025
Current Assets	7.412,4	6.061,2
Cash and Cash Equivalents	1.090,5	580,9
Trade Receivables	1.791,4	1.412,5
Inventory	4.095,7	3.822,4
Other	434,9	245,4
Non Current Assets	7.124,1	6.607,9
Prop., Plant and Equipment	3.063,9	2.645,3
Intangible Assets	561,8	517,4
Other	3.498,4	3.445,1
Total Assets	14.536,5	12.669,1

MTL	31.12.2024	30.09.2025
Current Liabilities	11.294,4	10.433,1
Short-Term Financial Liabilities	676,0	710,4
Trade Payables	9.861,1	8.973,9
Other	757,3	748,7
Non Current Liabilities	1.992,2	1.977,4
Long-Term Financial Liabilities	1.218,7	1.190,7
Other	773,5	786,7
Equity	1.249,9	258,6
Paid in Capital	80,5	80,5
Other	3.277,3	1.003,5
Net Profit for the Year	- 2.107,9	- 825,4
Total Liabilities and Equity	14.536,5	12.669,1

Shareholder Structure



Subsidiaries



Shareholder Structure:

- 90,0% Bizim Toptan
- 10,0% Other

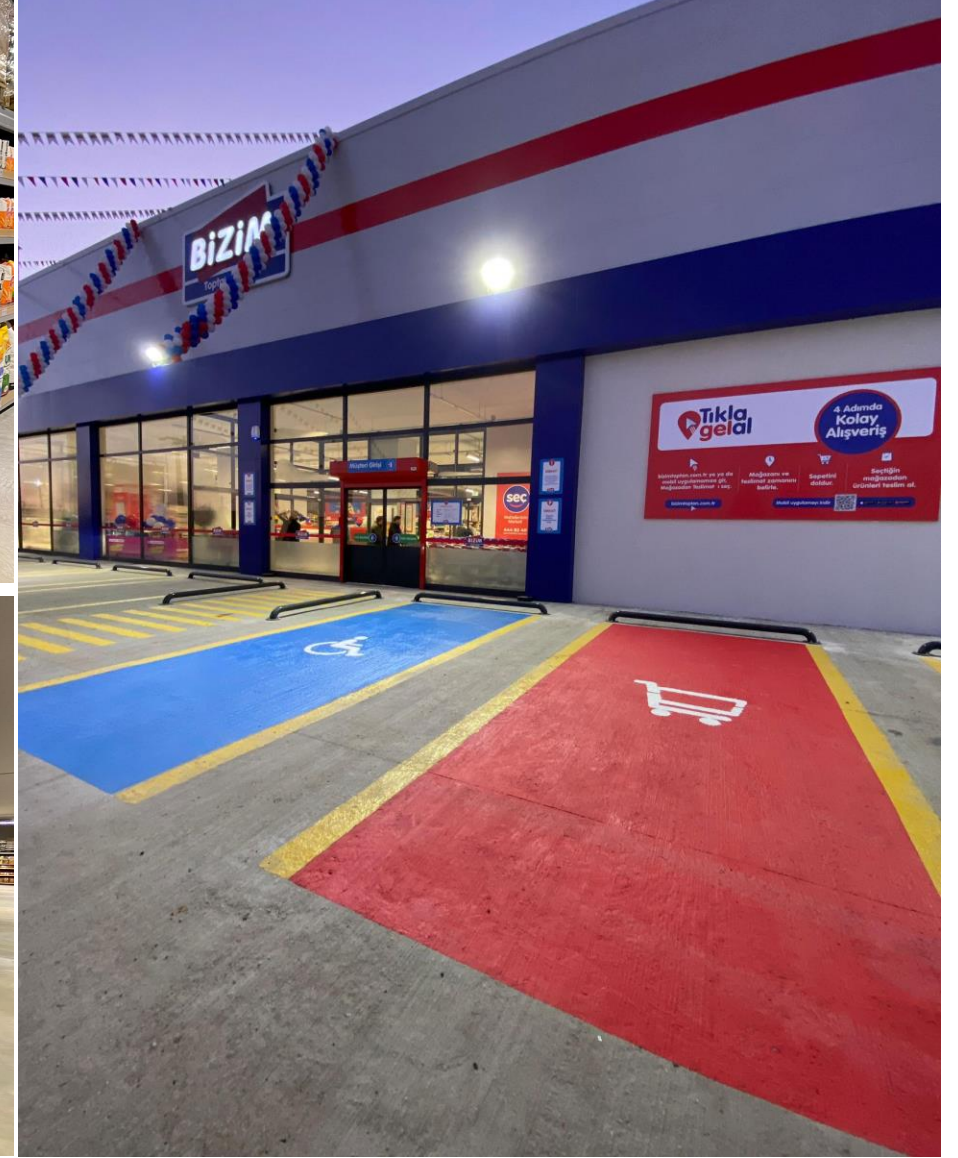


Shareholder Structure:

- 90.00% Bizim Toptan
- 10.00% Yıldız Holding

(*): According to Central Registration Agency

Store Photographs



Warehouse Photographs



Franchising Store Photographs



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